



2023 FINAL MUNICIPAL BUDGET

Regular Meeting of Council June 21, 2023

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OPERATING BUDGET

2023 FINAL BUDGET			
	REVENUES	EXPENSES	NET COST
Total COUNCIL	-\$ 950.00	\$101,885.00	\$ 100,935.00
Total ADMINISTRATION	-\$ 942,825.00	\$1,010,915.00	\$ 68,090.00
Total FIRE DEPARTMENT	-\$ 28,545.00	\$ 114,100.00	\$ 85,555.00
Total EMERGENCY MANAGEMENT	-\$ 6,940.00	\$6,940.00	\$ -
Total POLICING	-\$ 20,000.00	\$181,240.00	\$ 161,240.00
Total BYLAW	-\$ 750.00	\$600.00	-\$ 150.00
Total BUILDING	-\$ 30,000.00	\$11,000.00	-\$ 19,000.00
Total PUBLIC WORKS DEPARTMENT	-\$ 170,930.00	\$922,855.00	\$ 751,925.00
Total STREETLIGHTS	\$ -	\$22,000.00	\$ 22,000.00
Total AIRPORT	-\$ 63,375.00	\$60,715.00	-\$ 2,660.00
Total LONG-TERM DEBT		\$4,640.00	\$ 4,640.00
Total GARBAGE/LANDFILL	-\$ 36,500.00	\$110,465.00	\$ 73,965.00
Total HEALTH & SAFETY	\$ -	\$200,885.00	\$ 200,885.00
Total CEMETERY	-\$ 6,120.00	\$2,630.00	-\$ 3,490.00
Total RECREATION	\$ -	\$1,500.00	\$ 1,500.00
Total PARKS	-\$ 1,700.00	\$23,500.00	\$ 21,800.00
Total ARENA	-\$ 40,500.00	\$432,185.00	\$ 391,685.00
Total CURLING CLUB	-\$ 15,000.00	\$20,895.00	\$ 5,895.00
Total CANTEEN	-\$ 5,000.00	\$3,000.00	-\$ 2,000.00
Total FITNESS FACILITY	-\$ 25,000.00	\$50,000.00	\$ 25,000.00
Total LIBRARY	-\$ 142,015.00	\$272,765.00	\$ 130,750.00
Total ECONOMIC DEVELOPMENT	-\$ 93,495.00	\$153,125.00	\$ 59,630.00
Total PLANNING & DEVELOPMENT	\$ -	\$20,500.00	\$ 20,500.00
Total SERVICE ONTARIO	-\$ 26,000.00	\$14,650.00	-\$ 11,350.00
Total EDUCATION	-\$ 100,085.00	\$91,320.00	-\$ 8,765.00
TOTAL OPERATING BUDGET	-\$ 1,755,730.00	\$3,834,310.00	\$ 2,078,580.00

COUNCIL

REVENUES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Rev – Transfer from Reserve	-\$ 20,000.00		-\$ 950.00	(\$19,050.00)	-95.25%
Total COUNCIL	-\$ 20,000.00		-\$ 950.00	(\$19,050.00)	-95.25%

EXPENSES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Salaries - Honorarium - Council	\$ 23,400.00		\$ 44,000.00	\$20,600.00	88.03%
Benefits C.P.P. - Council	\$ 375.00		\$ 1,575.00	\$1,200.00	320.00%
Benefits E.H.T. - Council	\$ 460.00		\$ 860.00	\$400.00	86.96%
Insurance - Council	\$ 1,705.00				
Materials & Supplies - Council	\$ 500.00		\$ 1,000.00	\$500.00	100.00%
Advertising & Public Relations	\$ 5,000.00		\$ 10,000.00	\$5,000.00	100.00%
Senior Snowplowing Rebates	\$ 3,000.00		\$ 3,500.00	\$500.00	16.67%
Donations to Organizations	\$ -		\$ 1,000.00	\$1,000.00	
Elections	\$ 20,000.00		\$ 950.00	(\$19,050.00)	-95.25%
Total COUNCIL	\$ 54,440.00		\$ 62,885.00	(\$8,445.00)	15.51%

Travel, Training & Prof Dev - B. Kistemaker	\$ 5,000.00		\$ 5,000.00	\$0.00	0.00%
Vehicle Allowance - B. Kistemaker	\$ 720.00		\$ 1,800.00	\$1,080.00	150.00%
Total COUNCIL - COUNCIL KISTEMAKER, B	\$ 5,720.00		\$ 6,800.00	\$1,080.00	18.88%

Travel, Training & Prof Dev - Scheniman			\$ 5,000.00	\$5,000.00	N/A
Vehicle Allowance - Scheniman	\$ 90.00		\$ 1,800.00	\$1,710.00	1900.00%
Total COUNCIL- COUNCILLOR SCHENIMAN	\$ 90.00		\$ 1,800.00	\$1,710.00	1900.00%

Travel, Training & Prof Dev - P. Kistemaker	\$ 5,000.00		\$ 5,000.00	\$0.00	0.00%
Vehicle Allowance - P. Kistemaker	\$ 720.00		\$ 1,800.00	\$1,080.00	150.00%
Total COUNCIL - COUNCILLOR KISTEMAKER, P	\$ 5,720.00		\$ 6,800.00	\$1,080.00	18.88%

Travel, Training & Prof Dev - Fort	\$ 8,500.00		\$ 15,000.00	\$6,500.00	76.47%
Vehicle Allowance - Fort	\$ 720.00		\$ 1,800.00	\$1,080.00	150.00%
Total COUNCIL- COUNCILLOR FORT	\$ 9,220.00		\$ 16,800.00	\$7,580.00	82.21%

Travel, Training & Prof Dev - Stefanic	\$ 9,000.00		\$ 5,000.00	(\$4,000.00)	-44.44%
Vehicle Allowance -Stefanic	\$ 720.00		\$ 1,800.00	\$1,080.00	150.00%
Total COUNCIL- COUNCILLOR STEFANIC	\$ 9,720.00		\$ 6,800.00	(\$2,920.00)	-30.04%

ADMINISTRATION

REVENUES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Water Disconnect/Reconnect	-\$ 500.00	-\$ 2,000.00	\$1,500.00	300.00%	
Rev - Payment in Lieu Hospital	-\$ 1,500.00	-\$ 1,500.00	\$0.00	0.00%	
Rev - Lottery Licences	-\$ 3,650.00	-\$ 3,650.00	\$0.00	0.00%	
Rev - Bus/Salv/Taxi/Marriage Lice	-\$ 450.00	-\$ 600.00	\$150.00	33.33%	
Rev - Penalty & Interest Taxes	-\$ 75,000.00	-\$ 120,000.00	\$45,000.00	60.00%	
Rev - Penalty & Interest W/S	-\$ 9,000.00	-\$ 9,000.00	\$0.00	0.00%	
Rev - Penalty & Interest A/R	-\$ 2,000.00	-\$ 3,100.00	\$1,100.00	55.00%	
Rev - Interest Income	-\$ 2,000.00	-\$ 7,000.00	\$5,000.00	250.00%	
Rev - Commissioning	-\$ 1,000.00	-\$ 2,000.00	\$1,000.00	100.00%	
Rev - Administration	-\$ 1,000.00	-\$ 1,000.00	\$0.00	0.00%	
Rev - Misc Rents & Revenues	-\$ 40,000.00	-\$ 65,000.00	\$25,000.00	62.50%	
Rev - MFIPPA	-\$ 500.00	-\$ 500.00	\$0.00	0.00%	
Rev - Land Sales	-\$ 40,000.00	-\$ 40,000.00	\$0.00	0.00%	
Rev - 75th & 90th Anniversary	-\$ 200.00	-\$ 200.00	\$0.00	0.00%	
Rev - Tax Certificates	-\$ 1,500.00	-\$ 2,000.00	\$500.00	33.33%	
Rev - Transfer from Reserves	-\$ 70,020.00	-\$ 71,675.00	\$1,675.00	2.36%	
Rev - OMPF	-\$ 574,500.00	-\$ 593,600.00	\$19,100.00	3.32%	
Total ADMINISTRATION	-\$ 842,820.00	-\$ 942,825.00	\$131,060.00	4.58%	

EXPENSES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Salaries & Wages - ADM	\$ 480,590.00	\$ 472,005.00	(\$8,585.00)	-1.79%	
Benefits C.P.P. - ADM	\$ 20,290.00	\$ 16,890.00	(\$3,400.00)	-16.76%	
Benefits E.I. - ADM	\$ 7,380.00	\$ 7,320.00	(\$60.00)	-0.81%	
Benefits E.H.T.- ADM	\$ 9,790.00	\$ 9,575.00	(\$215.00)	-2.20%	
Benefits WSIB General - ADM	\$ 13,655.00	\$ 14,490.00	\$835.00	6.11%	
Benefits- OMERS - ADM	\$ 41,595.00	\$ 47,380.00	\$5,785.00	13.91%	
Benefits - Great West - ADM	\$ 49,500.00	\$ 40,000.00	(\$9,500.00)	-19.19%	
Benefits - MEPCO - ADM	\$ 60.00	\$ 60.00	\$0.00	0.00%	
Furniture & Equipment - ADM	\$ 15,000.00	\$ 10,000.00	(\$5,000.00)	-33.33%	
Insurance - ADM	\$ 50,480.00	\$ 125,000.00			
Material & Supplies - ADM	\$ 16,000.00	\$ 25,000.00	\$9,000.00	56.25%	
Memberships - ADM	\$ 5,500.00	\$ 6,000.00	\$500.00	9.09%	
Electric - ADM	\$ 17,000.00	\$ 16,000.00	(\$1,000.00)	-5.88%	
Water - ADM	\$ 1,540.00	\$ 1,505.00	(\$35.00)	-2.27%	
Sewer - ADM	\$ 950.00	\$ 1,060.00	\$110.00	11.58%	
Telephone,fax,internet - ADM	\$ 13,000.00	\$ 14,000.00	\$1,000.00	7.69%	

Advertising & Public Relations - ADM	\$ 10,000.00	\$ 5,000.00	(\$5,000.00)	-50.00%
Travel, Training & Prof Dev - ADM	\$ 15,000.00	\$ 35,000.00	\$20,000.00	133.33%
Postage - ADM	\$ 6,500.00	\$ 6,500.00	\$0.00	0.00%
Tax Collection Services - ADM	\$ 1,000.00	\$ 6,000.00	\$5,000.00	500.00%
Legal - ADM	\$ 20,000.00	\$ 30,000.00	\$10,000.00	50.00%
Audit - ADM	\$ 30,000.00	\$ 40,000.00	\$10,000.00	33.33%
Interest and Service Charges - ADM	\$ 10,000.00	\$ 10,000.00	\$0.00	0.00%
Subscriptions - ADM	\$ 10,000.00	\$ 15,000.00	\$5,000.00	50.00%
Repairs & Mtce - Building - ADM	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%
Repairs & Mtce - Equip - ADM	\$ 2,000.00	\$ 2,000.00	\$0.00	0.00%
Computer Mtce & Upgrades - ADM	\$ 20,000.00	\$ 35,000.00	\$15,000.00	75.00%
MPAC	\$ 15,300.00	\$ 15,130.00	(\$170.00)	-1.11%
Total ADMINISTRATION	\$ 887,130.00	\$ 1,010,915.00		

FIRE DEPARTMENT

REVENUES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Rev - Misc Rents & Revenues - FD	-\$ 24,970.00		-\$ 25,545.00	\$575.00	2.30%
Rev - Fire Department Recoverable	-\$ 6,000.00		-\$ 3,000.00	(\$3,000.00)	-50.00%
Total FIRE DEPARTMENT	-\$ 30,970.00		-\$ 28,545.00	(\$2,425.00)	-7.83%

EXPENSES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Salaries & Wages - interdepart - FD	\$ 4,870.00		\$ 10,060.00	\$5,190.00	106.57%
Salaries & Wages - Honoriums - FD	\$ 25,575.00		\$ 26,085.00	\$510.00	1.99%
Benefits C.P.P. - FD	\$ 80.00		\$ 390.00	\$310.00	387.50%
Benefits - E.I. - FD	\$ 110.00		\$ 230.00	\$120.00	109.09%
Benefits - EHT - FD	\$ 95.00		\$ 200.00	\$105.00	110.53%
Benefits - WSIB - FD	\$ 6,035.00		\$ 5,500.00	(\$535.00)	-8.86%
Benefits - OMERS - FD	\$ -		\$ 905.00	\$905.00	N/A
Furniture & Equipment	\$ 10,000.00		\$ 10,000.00	\$0.00	0.00%
Insurance	\$ 8,270.00				
Material & Supplies	\$ 5,000.00		\$ 5,000.00	\$0.00	0.00%
Memberships	\$ 500.00		\$ 500.00	\$0.00	0.00%
Telephone, etc - FD	\$ 4,000.00		\$ 4,000.00	\$0.00	0.00%
Advertising & Public Relations	\$ 500.00		\$ 1,000.00	\$500.00	100.00%
Travel, Training & Prof Dev	\$ 19,800.00		\$ 20,000.00	\$200.00	1.01%
Fire Prevention	\$ 500.00		\$ 1,000.00	\$500.00	100.00%
MNR Fire Agreement Expense	\$ 50.00		\$ 1,500.00	\$1,450.00	2900.00%
Vehicle Allowance	\$ 1,730.00		\$ 1,730.00	\$0.00	0.00%
Repairs & Mtce - Building	\$ 10,000.00		\$ 10,000.00	\$0.00	0.00%
Repairs & Mtce - Equip	\$ 6,000.00		\$ 6,000.00	\$0.00	0.00%
Repairs & Mtce - Vehicle	\$ -		\$ 10,000.00	\$10,000.00	N/A
Total FIRE DEPARTMENT	\$ 103,115.00		\$ 114,100.00	\$10,985.00	10.65%

EMERGENCY MANAGEMENT

	2022		2023		
REVENUES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Misc Rents & Revenues - Emrgy Mgmt	-\$ 36,135.00	-\$ 6,940.00	(\$29,195.00)	-80.79%	
Total EMERGENCY MANAGEMENT	-\$ 36,135.00	-\$ 6,940.00	(\$29,195.00)	-80.79%	

	2022		2023		
EXPENSES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Furniture & Equipment - Emerg Mgmt	\$ 15,000.00	\$ 6,940.00	(\$8,060.00)	-53.73%	
Materials & Supplies - Emerg Mgmt	\$ 15,000.00	\$ -	(\$15,000.00)	-100.00%	
Advertising & Public Relations - Emerg M	\$ 5,000.00	\$ -	(\$5,000.00)	-100.00%	
Travel, Training & Prof Dev - Emerg Mngm	\$ 1,135.00	\$ -	(\$1,135.00)	-100.00%	
Total EMERGENCY MANAGEMENT	\$ 36,135.00	\$ 6,940.00	(\$29,195.00)	-80.79%	

POLICING

	2022		2023		
REVENUES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Cochrane POA	-\$ 20,000.00	-\$ 20,000.00	\$0.00	0.00%	
Total POLICING	-\$ 20,000.00	-\$ 20,000.00	\$0.00	0.00%	

	2022		2023		
EXPENSES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Policing Expenses	\$ 193,050.00	\$ 181,240.00	(\$11,810.00)	-6.12%	
Total POLICING	\$ 193,050.00	\$ 181,240.00	(\$11,810.00)	-6.12%	

BYLAW

REVENUES	2022		2023			
	Budget Amount		Draft Budget	Change (\$)	Change (%)	
Rev - Dog & Cat Tags	-\$	250.00	-\$	250.00	\$0.00	0.00%
Rev - Dog & Cat Pound Fees & Fines	-\$	500.00	-\$	500.00	\$0.00	0.00%
Total BYLAW	-\$	750.00	-\$	750.00	\$0.00	0.00%

EXPENSES	2022		2023			
	Budget Amount		Draft Budget	Change (\$)	Change (%)	
Insurance	\$	235.00				
Material & Supplies	\$	300.00	\$	300.00	\$0.00	0.00%
Advertising & Public Relations	\$	300.00	\$	300.00	\$0.00	0.00%
Total BYLAW	\$	835.00	\$	600.00	(\$235.00)	-28.14%

BUILDING

REVENUES	2022		2023			
	Budget Amount		Draft Budget	Change (\$)	Change (%)	
Rev - Building Permits	-\$	30,000.00	-\$	30,000.00	\$0.00	0.00%
Total BUILDING	-\$	30,000.00	-\$	30,000.00	\$0.00	0.00%

EXPENSES	2022		2023			
	Budget Amount		Draft Budget	Change (\$)	Change (%)	
Material & Supplies	\$	1,000.00	\$	1,000.00	\$0.00	0.00%
Travel, Training & Prop Dev	\$	10,000.00	\$	5,000.00	(\$5,000.00)	-50.00%
Building Demolition	\$	-	\$	5,000.00	\$5,000.00	N/A
Total BUILDING	\$	11,000.00	\$	11,000.00	\$0.00	0.00%

PUBLIC WORKS DEPARTMENT

REVENUES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Rev - Misc Rent&Revenue -PWD	-\$ 85,000.00		-\$ 85,000.00	\$0.00	0.00%
Rev - Cree & Gvrnmnt Lake Road Fees	-\$ 1,500.00		-\$ 1,500.00	\$0.00	0.00%
Rev - Ontario Summer Job Program	-\$ 48,430.00		-\$ 48,430.00	\$0.00	0.00%
Rev - Sale of PWD Recoverable	-\$ 36,000.00		-\$ 36,000.00	\$0.00	0.00%
Total PUBLIC WORKS DEPARTMENT	-\$ 170,930.00		-\$ 170,930.00	\$0.00	0.00%

EXPENSES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Salaries & Wages per depart - PWD	\$ 303,940.00		\$ 333,175.00	\$29,235.00	9.62%
Salaries & Wages-interdepart - PWD	\$ 41,460.00		\$ 42,035.00	\$575.00	1.39%
Benefits C.P.P. PWD	\$ 14,545.00		\$ 16,275.00	\$1,730.00	11.89%
Benefits E.I. - PWD	\$ 5,980.00		\$ 6,265.00	\$285.00	4.77%
Benefits E.H.T.- PWD	\$ 6,905.00		\$ 7,250.00	\$345.00	5.00%
Benefits WSIB General - PWD	\$ 9,635.00		\$ 10,965.00	\$1,330.00	13.80%
Benefits Omers - PWD	\$ 28,585.00		\$ 34,550.00	\$5,965.00	20.87%
Benefits Great West - PWD	\$ 36,000.00		\$ 36,000.00	\$0.00	0.00%
Furniture & Equipment	\$ 5,000.00		\$ 5,000.00	\$0.00	0.00%
Insurance	\$ 14,515.00				
Material & Supplies	\$ 25,000.00		\$ 30,000.00	\$5,000.00	20.00%
Memberships	\$ 600.00		\$ 750.00	\$150.00	25.00%
Electric - PWD	\$ 15,000.00		\$ 17,000.00	\$2,000.00	13.33%
Water - PWD	\$ 1,540.00		\$ 1,505.00	(\$35.00)	-2.27%
Sewer - PWD	\$ 950.00		\$ 1,060.00	\$110.00	11.58%
Telephone - PWD	\$ 3,500.00		\$ 3,500.00	\$0.00	0.00%
Advertising & Public Relations	\$ 500.00		\$ 500.00	\$0.00	0.00%
Travel, Training & Prof Dev.	\$ 10,000.00		\$ 10,000.00	\$0.00	0.00%
Furnace Oil	\$ 12,000.00		\$ 16,000.00	\$4,000.00	33.33%
Clothing Allowance	\$ 1,600.00		\$ 1,600.00	\$0.00	0.00%
Safety Devices CNR Cross Mtce	\$ 7,850.00		\$ 5,000.00	(\$2,850.00)	-36.31%
Repair & Mtce - Building	\$ 15,000.00		\$ 6,000.00	(\$9,000.00)	-60.00%
Repairs & Mtce Equip	\$ 2,000.00		\$ 2,000.00	\$0.00	0.00%
Gas	\$ 10,000.00		\$ 15,000.00	\$5,000.00	50.00%
Diesel Fuel	\$ 38,000.00		\$ 75,000.00	\$37,000.00	97.37%
Total PUBLIC WORKS DEPARTMENT	\$ 610,105.00		\$ 676,430.00	\$66,325.00	10.87%

Material & Supplies - PWD GMC	\$	-	\$	500.00	\$500.00	N/A
Repairs & Mtce Vehicle - PWD GMC	\$	1,000.00	\$	3,000.00	\$2,000.00	200.00%
Total PWD - GMC	\$	1,000.00	\$	3,500.00	\$2,500.00	250.00%
Material & Supplies- PWD Sander	\$	4,000.00	\$	6,500.00	\$2,500.00	62.50%
Repairs & Mtce Equip - PWD Sander	\$	13,000.00	\$	13,000.00	\$0.00	0.00%
Total PWD - SANDER	\$	17,000.00	\$	19,500.00	\$2,500.00	14.71%
Material & Supplies - PWD Steamer	\$	500.00			(\$500.00)	-100.00%
Repairs & Mtce Equip-PWD Steamer	\$	300.00	\$	300.00	\$0.00	0.00%
Propane - PWD Steamer	\$	750.00	\$	750.00	\$0.00	0.00%
Total PWD - STEAMER	\$	1,550.00	\$	1,050.00	(\$500.00)	-32.26%
Material & Supplies - PWD Packer	\$	200.00			(\$200.00)	-100.00%
Repairs & Mtce - PWD Packer	\$	1,000.00	\$	500.00	(\$500.00)	-50.00%
Total PWD - PACKER	\$	1,200.00	\$	500.00	(\$700.00)	-58.33%
Material & Supplies-PWD Small Tools	\$	10,000.00	\$	5,000.00	(\$5,000.00)	-50.00%
Repairs & Mtce -PWD Small Tools			\$	1,000.00	\$1,000.00	N/A
Total PWD - SMALL TOOLS	\$	10,000.00	\$	5,000.00	(\$5,000.00)	-50.00%
Material & Supplies - PWD FORD 2DR	\$	500.00			(\$500.00)	-100.00%
Repair & Mtce - PWD FORD 2DR	\$	2,000.00	\$	2,000.00	\$0.00	0.00%
Total PWD - FORD 2DR	\$	2,500.00	\$	2,000.00	(\$500.00)	-20.00%
Material & Supplies- PWD FORD 4DR	\$	500.00			(\$500.00)	-100.00%
Repairs & Mtce - Vehicl- PWD FORD 4DR	\$	2,000.00	\$	5,500.00	\$3,500.00	175.00%
Total PWD - FORD 4DR (RECREATION)	\$	2,500.00	\$	5,500.00	\$3,000.00	120.00%
Material & Supplies - PWD SWEEPER	\$	500.00			(\$500.00)	-100.00%
Repairs & Mtce - Equip - PWD SWEEPER	\$	5,000.00	\$	5,000.00	\$0.00	0.00%
Total PWD - SWEEPER	\$	5,500.00	\$	5,000.00	(\$500.00)	-9.09%
Material & Supplies - PWD Backhoe	\$	1,500.00	\$	1,500.00	\$0.00	0.00%
Repairs & Mtce - Equip-PWD Backhoe	\$	15,000.00	\$	10,000.00	(\$5,000.00)	-33.33%
Total PWD - BACKHOE	\$	16,500.00	\$	11,500.00	(\$5,000.00)	-30.30%
Material & Supplies - PWD Grader	\$	1,500.00	\$	1,500.00	\$0.00	0.00%
Repairs & Mtce - Equip - PWD Grader	\$	10,000.00	\$	15,000.00	\$5,000.00	50.00%
Total PWD - GRADER	\$	11,500.00	\$	16,500.00	\$5,000.00	43.48%

Material & Supplies - PWD Freightliner	\$ 3,000.00	\$ 6,000.00	\$3,000.00	100.00%
Repairs & Mtce - Vhcl - PWD Freightliner	\$ 5,000.00	\$ 7,000.00	\$2,000.00	40.00%
Total PWD - FREIGHTLINER	\$ 8,000.00	\$ 13,000.00	\$5,000.00	62.50%
Repairs & Mtce - Equip - PWD Loader	\$ 20,000.00	\$ 15,875.00	(\$4,125.00)	-20.63%
Total PWD - JD LOADER	\$ 20,000.00	\$ 15,875.00	(\$4,125.00)	-20.63%
Materials & Supplies E- PWD Excavator	\$ 500.00		(\$500.00)	-100.00%
Repairs & Mtce - PWD Excavator	\$ 3,000.00	\$ 3,000.00	\$0.00	0.00%
Total PWD - EXACAVATOR	\$ 3,500.00	\$ 3,000.00	(\$500.00)	-14.29%
Material & Supplies - Bridge & Culverts	\$ 1,500.00		(\$1,500.00)	-100.00%
Culverts	\$ 15,000.00	\$ 10,000.00	(\$5,000.00)	-33.33%
Total BRIDGES & CULVERTS	\$ 16,500.00	\$ 10,000.00	(\$6,500.00)	-39.39%
Material & Supplies-PWD Flood Control	\$ 3,700.00	\$ 1,000.00	(\$2,700.00)	-72.97%
Total FLOOD CONTROL	\$ 3,700.00	\$ 1,000.00	(\$2,700.00)	-72.97%
Material & Supplies - PWD Hard Top	\$ 17,000.00	\$ 17,000.00	\$0.00	0.00%
Total HARD TOP	\$ 17,000.00	\$ 17,000.00	\$0.00	0.00%
Material & Supplies - PWD Loose Top	\$ 48,000.00	\$ 60,000.00	\$12,000.00	25.00%
Total LOOSE TOP	\$ 48,000.00	\$ 60,000.00	\$12,000.00	25.00%
Material & Supplies - PWD Dust Control	\$ 12,000.00	\$ 24,000.00	\$12,000.00	100.00%
Total DUST CONTROL	\$ 12,000.00	\$ 24,000.00	\$12,000.00	100.00%
Material & Supplies - PWD Gravel Pits	\$ 1,500.00	\$ 1,500.00	\$0.00	0.00%
Total GRAVEL PITS	\$ 1,500.00	\$ 1,500.00	\$0.00	0.00%
Material & Supplies - PWD Sand & Salt	\$ 22,500.00	\$ 26,000.00	\$3,500.00	15.56%
Total SAND & SALT	\$ 22,500.00	\$ 26,000.00	\$3,500.00	15.56%
Material & Supplies - PWD Signs & Guardr	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%
Total SIGNS & GUIDERAILS	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%

STREETLIGHTS

EXPENSES	2022		2023	
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Material & Supplies - Street Lights	\$ 6,000.00	\$ 6,000.00	\$0.00	0.00%
Electric - Street Lights	\$ 16,000.00	\$ 16,000.00	\$0.00	0.00%
Total STREET LIGHTS	\$ 22,000.00	\$ 22,000.00	\$0.00	0.00%

AIRPORT

REVENUES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Airport Parking/Plug Ins	-\$ 375.00	-\$ 375.00	\$0.00	0.00%	
Rev - Airport Jet A Gas Sales	-\$ 30,000.00	-\$ 50,000.00	\$20,000.00	66.67%	
Rev - Airport CallOut Recovery	-\$ 3,000.00	-\$ 3,000.00	\$0.00	0.00%	
Rev - Airport Landing Fees	-\$ 6,000.00	-\$ 10,000.00	\$4,000.00	66.67%	
Total AIRPORT	-\$ 39,375.00	-\$ 63,375.00	\$24,000.00	60.95%	

EXPENSES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Salaries & Wages - interdepart - Airprt	\$ 7,555.00				
Benefits C.P.P. Airport	\$ 275.00				
Benefits E.I. Airport	\$ 110.00				
Benefits E.H.T. Airport	\$ 105.00				
Benefits WSIB Airport	\$ 140.00				
Benefits OMERS Airport	\$ 315.00				
Furniture & Equipment - Airport	\$ -	\$ 2,000.00	\$2,000.00		N/A
Insurance- Airport	\$ 6,370.00				
Material & Supplies- Airport	\$ 1,000.00	\$ 1,500.00	\$500.00	50.00%	
Memberships- Airport	\$ 450.00	\$ 450.00	\$0.00	0.00%	
Electric - Airport	\$ 15,000.00	\$ 15,000.00	\$0.00	0.00%	
Water - Airport	\$ 1,540.00	\$ 1,505.00	(\$35.00)	-2.27%	
Sewer - Airport	\$ 950.00	\$ 1,060.00	\$110.00	11.58%	
Telephone - Airport	\$ 3,000.00	\$ 3,000.00	\$0.00	0.00%	
Travel, Training & Prof Dev- Airport	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%	
Jet A - Gas Purchases- Airport	\$ 20,000.00	\$ 20,000.00	\$0.00	0.00%	
Repairs & Mtce - Building- Airport	\$ 2,000.00	\$ 2,000.00	\$0.00	0.00%	
Repairs & Mtce - Equip- Airport	\$ 2,500.00	\$ 2,500.00	\$0.00	0.00%	
Repairs & Mtce - Runway- Airport	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%	
Total AIRPORT	\$ 67,310.00	\$ 55,015.00	(\$12,295.00)	-18.27%	
Mat&Supplies Airport Blower	\$ 200.00		(\$200.00)	-100.00%	
Rep&Mtce-Equip Airport Blower	\$ 1,000.00		(\$1,000.00)	-100.00%	
Total AIRPORT - BLOWER	\$ 1,200.00	\$ -	(\$1,200.00)	-100.00%	
Material&Supplies-Airport Plow/Bucket	\$ 500.00	\$ 700.00	\$200.00	40.00%	
Rep&Mtce-Equip Airport Plow/Bucket	\$ 1,000.00	\$ 5,000.00	\$4,000.00	400.00%	
Total AIRPORT - PLOW & BUCKET	\$ 1,500.00	\$ 5,700.00	\$4,200.00	280.00%	

LONG TERM DEBT

EXPENSES	2022		2023	
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Debenture Interest - PWD	\$ 5,860.00	\$ 4,640.00	(\$1,220.00)	-20.82%
Total LONG TERM DEBT PAYMENTS	\$ 5,860.00	\$ 4,640.00	(\$1,220.00)	-20.82%

GARBAGE/LANDFILL

REVENUES	2022		2023	
	Budget Amount	Draft Budget	Change (\$)	Change (%)
REV - Misc Rents & Revenues - Landfill	-\$ 500.00	-\$ 500.00	\$0.00	0.00%
Rev- Garbage Tipping Fees	-\$ 10,000.00	-\$ 10,000.00	\$0.00	0.00%
Rev - Landfill Cost Recoverable	-\$ 14,000.00	-\$ 26,000.00	\$12,000.00	85.71%
Rev - Provincial Grants - Landfill	-\$ 45,750.00		(\$45,750.00)	-100.00%
Total GARBAGE/LANDFILL	-\$ 70,250.00	-\$ 36,500.00	(\$33,750.00)	-48.04%

EXPENSES	2022		2023	
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Salaries & Wages- interdpt-Landfill	\$ 4,530.00			
Benefits C.P.P. Landfill	\$ 250.00			
Benefits E.I. Landfill	\$ 100.00			
Benefits E.H.T. Landfill	\$ 90.00			
Benefits WSIB Landfill	\$ 125.00			
Benefits OMERS Landfill	\$ 420.00			
Furniture & Equipment - Landfill	\$ 3,200.00	\$ 500.00	(\$2,700.00)	-84.38%
Insurance - Landfill	\$ 280.00			
Material & Supplies - Landfill	\$ 2,000.00	\$ 1,500.00	(\$500.00)	-25.00%
Electric - Landfill	\$ 2,000.00	\$ 2,000.00	\$0.00	0.00%
Telephone - Landfill	\$ 1,400.00	\$ 1,300.00	(\$100.00)	-7.14%
Advertising & Public Relation - Landfill	\$ 81,000.00	\$ 20,000.00	(\$61,000.00)	-75.31%
Landfill Monitoring - Contract	\$ 10,830.00	\$ 12,140.00	\$1,310.00	12.10%
Garbage Collection Contract	\$ 59,800.00	\$ 64,825.00	\$5,025.00	8.40%
Repairs & Mtce- Building	\$ 1,100.00	\$ 3,000.00	\$1,900.00	172.73%
Total GARBAGE/LANDFILL	\$ 167,125.00	\$ 105,265.00	(\$61,860.00)	-37.01%

Material & Supplies - Landfill Compactor	\$ 200.00	\$ 200.00	\$0.00	0.00%
Repairs & Mtce - Equip- Landfill Compact	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%
Total LANDFILL - COMPACTOR	\$ 5,200.00	\$ 5,200.00	\$0.00	0.00%

HEALTH & SAFETY

	2022		2023		
REVENUES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Misc Rents & Rev - Health & Safety	-\$ 6,670.00		(\$6,670.00)	-100.00%	
Total HEALTH & SAFETY	-\$ 6,670.00	\$ -	(\$6,670.00)	-100.00%	

	2022		2023		
EXPENSES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Porcupine Health Unit	\$ 40,235.00	\$ 42,940.00	\$2,705.00	6.72%	
Total PORCUPINE HEALTH UNIT	\$ 40,235.00	\$ 42,940.00	\$2,705.00	6.72%	
Materials & Supplies - H&S	\$ 10,000.00	\$ 3,000.00	(\$7,000.00)	-70.00%	
Travel, Training & Prof Dev - H&S	\$ 1,000.00	\$ 2,000.00	\$1,000.00	100.00%	
911 Service Dispatch	\$ 2,000.00	\$ 3,000.00	\$1,000.00	50.00%	
Total HEALTH & SAFETY	\$ 13,000.00	\$ 8,000.00	(\$5,000.00)	-38.46%	
Social Assistance	\$ 143,865.00	\$ 149,945.00	\$6,080.00	4.23%	
Total ADSAB	\$ 143,865.00	\$ 149,945.00	\$6,080.00	4.23%	

CEMETERY

	2022		2023		
REVENUES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Open/Close	-\$ 2,250.00	-\$ 2,250.00	\$0.00	0.00%	
Rev - Cemetery Land	-\$ 1,000.00	-\$ 1,000.00	\$0.00	0.00%	
Rev - Columbarium Niche	-\$ 2,050.00	-\$ 2,870.00	\$820.00	40.00%	
Total CEMETERY	-\$ 5,300.00	-\$ 6,120.00	\$820.00	15.47%	

	2022		2023		
EXPENSES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Furniture & Equipment - Cemetery	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%	
Insurance - Cemetery	\$ 95.00				
Material & Supplies - Cemetery	\$ 1,600.00	\$ 500.00	(\$1,100.00)	-68.75%	
Memberships - Cemetery	\$ 200.00	\$ 500.00	\$300.00	150.00%	
Advert and Public Relations - Cemetery	\$ 130.00	\$ 130.00	\$0.00	0.00%	
Travel, Training & Prof Dev - Cemetery	\$ 1,000.00	\$ 500.00	(\$500.00)	-50.00%	
Total CEMETERY	\$ 4,025.00	\$ 2,630.00	(\$1,395.00)	-34.66%	

RECREATION

EXPENSES	2022	2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Furniture & Equipment - Rec	\$ 500.00	\$ 500.00	\$0.00	0.00%
Insurance - Rec	\$ 1,420.00			
Materials & Supplies - Rec	\$ 500.00	\$ 500.00	\$0.00	0.00%
Advert & Public Relations - Rec	\$ 200.00	\$ 200.00	\$0.00	0.00%
Travel, Training & Prof Dev - Rec	\$ 300.00	\$ 300.00	\$0.00	0.00%
Total RECREATION	\$ 2,920.00	\$ 1,500.00	(\$1,420.00)	-48.63%

PARKS

REVENUES	2022	2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Rev - Federal Grants - Parks	-\$ 1,100.00	-\$ 1,700.00	\$600.00	54.55%
Total PARKS	-\$ 1,100.00	-\$ 1,700.00	\$600.00	54.55%

EXPENSES	2022	2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Furniture & Equipment - Parks	\$ 4,000.00	\$ 4,000.00	\$0.00	0.00%
Insurance - Parks	\$ 535.00			
Material & Supplies - Parks	\$ 6,000.00	\$ 8,000.00	\$2,000.00	33.33%
Electric - Pavillion - Parks	\$ 700.00	\$ 500.00	(\$200.00)	-28.57%
Advert & Public Relations - Parks	\$ 3,500.00	\$ 500.00	(\$3,000.00)	-85.71%
Buttercup Trails - Parks	\$ 400.00	\$ 500.00	\$100.00	25.00%
Repair & Mtce		\$ 5,000.00	\$5,000.00	N/A
Centre of Ontario - Parks	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%
Total PARKS	\$ 20,135.00	\$ 23,500.00	\$3,365.00	16.71%

ARENA

REVENUES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Rev - Sale of Recoverable	\$ -		-\$ 5,000.00	\$5,000.00	N/A
Rev - Arena User Fees	-\$ 25,000.00		-\$ 35,000.00	\$10,000.00	40.00%
Rev - Arena Advertising	-\$ 320.00		-\$ 500.00	\$180.00	56.25%
Total ARENA	-\$ 25,320.00		-\$ 40,500.00	\$15,180.00	59.95%

EXPENSES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Salaries & Wages - per depart - Arena	\$ 222,360.00		\$ 221,430.00	(\$930.00)	-0.42%
Salaries & Wages-interdepart- Arena	\$ -		\$ -	\$0.00	N/A
Benefits- C.P.P. - Arena	\$ 10,595.00		\$ 11,240.00	\$645.00	6.09%
Benefits- E.I. - Arena	\$ 2,440.00		\$ 2,570.00	\$130.00	5.33%
Benefits- E.H.T. - Arena	\$ 4,355.00		\$ 4,335.00	(\$20.00)	-0.46%
Benefits- WSIB General - Arena	\$ 6,075.00		\$ 6,560.00	\$485.00	7.98%
Benefits- OMERS - Arena	\$ 7,750.00		\$ 7,750.00	\$0.00	0.00%
Benefits - Great West - Arena	\$ 9,000.00		\$ 8,500.00	(\$500.00)	-5.56%
Benefits - MEPCO - Arena	\$ 540.00		\$ 540.00	\$0.00	0.00%
Furniture & Equipment - Arena	\$ 3,000.00		\$ 3,000.00	\$0.00	0.00%
Insurance - Arena	\$ 17,295.00				
Material & Supplies - Arena	\$ 11,000.00		\$ 7,500.00	(\$3,500.00)	-31.82%
Memberships - Arena	\$ 500.00		\$ 500.00	\$0.00	0.00%
Electric - Arena	\$ 30,000.00		\$ 30,000.00	\$0.00	0.00%
Water - Arena	\$ 27,490.00		\$ 26,855.00	(\$635.00)	-2.31%
Sewer - Arena	\$ 16,970.00		\$ 18,905.00	\$1,935.00	11.40%
Telephone - Arena	\$ 2,500.00		\$ 2,500.00	\$0.00	0.00%
Advert & Public Relations - Arena	\$ 500.00		\$ 500.00	\$0.00	0.00%
Travel, Training & Prof Dev-Arena	\$ 3,000.00		\$ 4,000.00	\$1,000.00	33.33%
Clothing Allowance - Arena	\$ 400.00		\$ 400.00	\$0.00	0.00%
Winterfest Expenses - Arena	\$ 1,000.00		\$ 1,000.00	\$0.00	0.00%
Zamboni - Arena	\$ 500.00		\$ 2,100.00	\$1,600.00	320.00%
Repairs & Mtce - Building - Arena	\$ 10,000.00		\$ 10,000.00	\$0.00	0.00%
Repairs & Mtce - Equip - Arena	\$ 12,000.00		\$ 35,000.00	\$23,000.00	191.67%
Propane - Arena	\$ 21,500.00		\$ 27,000.00	\$5,500.00	25.58%
Total ARENA	\$ 420,770.00		\$ 432,185.00	\$11,415.00	2.71%

CURLING CLUB

	2022		2023		
REVENUES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Curling Club Rental	-\$ 5,000.00	-\$ 15,000.00	\$10,000.00	200.00%	
Total CURLING CLUB	-\$ 5,000.00	-\$ 15,000.00	\$10,000.00	200.00%	

	2022		2023		
EXPENSES	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Furniture&Equip - Curling Club		\$ 1,000.00	\$1,000.00	N/A	
Insurance - Curling Club	\$ 3,700.00				
Material & Supplies - Curling Club	\$ 1,500.00	\$ 1,500.00	\$0.00	0.00%	
Electric - Curling Club	\$ -	\$ 10,000.00	\$10,000.00	N/A	
Water - Curling Club	\$ 3,080.00	\$ 2,580.00	(\$500.00)	-16.23%	
Sewer - Curling Club	\$ 1,900.00	\$ 1,815.00	(\$85.00)	-4.47%	
Repairs&Mtce Building-Curling Club	\$ 5,000.00	\$ 4,000.00	(\$1,000.00)	-20.00%	
Total CURLING CLUB	\$ 15,180.00	\$ 20,895.00	\$5,715.00	37.65%	

CANTEEN

REVENUES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Rev - Misc. Rents & Revenues - Canteen	-\$ 16,000.00		-\$ 5,000.00	(\$11,000.00)	-68.75%
Total CANTEEN	-\$ 16,000.00		-\$ 5,000.00	(\$11,000.00)	-68.75%

EXPENSES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Furniture & Equipment - CANTEEN	\$ 1,000.00			(\$1,000.00)	-100.00%
Materials & Supplies - CANTEEN	\$ 500.00			(\$500.00)	-100.00%
Repair & Mtce Building - CANTEEN	\$ 5,000.00		\$ 1,000.00	(\$4,000.00)	-80.00%
Repair & Mtce - Equip - CANTEEN	\$ 1,000.00		\$ 1,000.00	\$0.00	0.00%
Propane - Canteen	\$ 8,200.00		\$ 1,000.00	(\$7,200.00)	-87.80%
Total CANTEEN	\$ 15,700.00		\$ 3,000.00	(\$12,700.00)	-80.89%

FITNESS FACILITY

REVENUES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Rev - Fitness Facility User Fees	-\$ 20,000.00		-\$ 25,000.00	\$5,000.00	25.00%
Total FITNESS FACILITY	-\$ 20,000.00		-\$ 25,000.00	\$5,000.00	25.00%

EXPENSES	2022		2023		
	Budget Amount		Draft Budget	Change (\$)	Change (%)
Furniture & Equipment - Fitness	\$ 10,000.00		\$ 10,000.00	\$0.00	0.00%
Insurance - Fitness	\$ 130.00				
Materials & Supplies - Fitness	\$ 1,000.00		\$ 1,000.00	\$0.00	0.00%
Electricity - Fitness	\$ 30,000.00		\$ 35,000.00	\$5,000.00	16.67%
Advert & Public Relations - Fitness	\$ 500.00		\$ 500.00	\$0.00	0.00%
Subscriptions - Fitness Facility	\$ 2,000.00		\$ 2,000.00	\$0.00	0.00%
Repairs & Mtce Building - Fitness	\$ 600.00		\$ 500.00	(\$100.00)	-16.67%
Repairs & Mtce Equip - Fitness	\$ 400.00		\$ 1,000.00	\$600.00	150.00%
Total FITNESS FACILITY	\$ 44,630.00		\$ 50,000.00	\$5,370.00	12.03%

LIBRARY

REVENUES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Misc Rents & Revenues - Library	-\$ 1,300.00	-\$3,000.00	\$1,700.00	130.77%	
Rev - Provincial Grants - Library	-\$ 3,765.00	-\$3,765.00	\$0.00	0.00%	
Rev - Donations - Library	-\$ 3,500.00	-\$3,500.00	\$0.00	0.00%	
Rev - Fines & Interest - Library	-\$ 400.00	\$ -	(\$400.00)	-100.00%	
Rev - Library Services	-\$ 400.00	-\$1,000.00	\$600.00	150.00%	
Rev - Twp Grants to Library	-\$ 130,360.00	-\$130,750.00	\$390.00	0.30%	
Total LIBRARY	-\$ 139,725.00	-\$142,015.00	\$2,290.00	1.64%	

EXPENSES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Salaries & Wages-per depart-Library	\$ 82,450.00	\$84,000.00	\$1,550.00	1.88%	
Salaries & Wages- interdepart- Library	\$ 930.00				
Benefits C.P.P. - Library	\$ 4,155.00	\$3,965.00	(\$190.00)	-4.57%	
Benefits- E.I. - Library	\$ 1,720.00	\$1,650.00	(\$70.00)	-4.07%	
Benefits- E.H.T. - Library	\$ 1,630.00	\$1,575.00	(\$55.00)	-3.37%	
Benefits - WSIB General - Library	\$ 2,270.00	\$2,380.00	\$110.00	4.85%	
Benefits - OMERS - Library	\$ 6,940.00	\$7,185.00	\$245.00	3.53%	
Benefits- Great West - Library	\$ 9,000.00	\$7,500.00	(\$1,500.00)	-16.67%	
Furniture & Equipment-Library	\$ 4,080.00	\$4,080.00	\$0.00	0.00%	
Insurance - Library	\$ 505.00				
Material & Supplies - Library	\$ 4,080.00	\$4,080.00	\$0.00	0.00%	
Memberships - Library	\$ 1,000.00	\$1,000.00	\$0.00	0.00%	
Telephone - Library	\$ 900.00	\$900.00	\$0.00	0.00%	
Internet - Library	\$ 1,700.00	\$1,700.00	\$0.00	0.00%	
Advert & Public Relations-Library	\$ 300.00	\$1,000.00	\$700.00	233.33%	
Travel, Training & Prof Dev-Library	\$ 1,000.00	\$2,500.00	\$1,500.00	150.00%	
Postage - Library	\$ 500.00	\$500.00	\$0.00	0.00%	
Annual Requisition by Twp-Library	\$ 130,360.00	\$130,750.00	\$390.00	0.30%	
Books & Subscriptions - Library	\$ 8,500.00	\$8,500.00	\$0.00	0.00%	
E-Books - Library	\$ 5,000.00	\$5,000.00	\$0.00	0.00%	
E-Resources - LIBRARY	\$ 1,000.00	\$1,000.00	\$0.00	0.00%	
Audio-Video Materials - Library	\$ 3,000.00	\$3,000.00	\$0.00	0.00%	
Repairs & Mtce - Equip - Library	\$ 500.00	\$500.00	\$0.00	0.00%	
Total LIBRARY	\$ 271,520.00	\$272,765.00	\$1,245.00	0.46%	

ECONOMIC DEVELOPMENT

REVENUES	2022		2023	
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Rev - Transfer from Reserve - Ec Dev	-\$ 79,235.00		(\$79,235.00)	-100.00%
Rev - Federal Grants - Ec Dev	-\$ 100,000.00	-\$ 93,495.00	(\$6,505.00)	-6.51%
Total ECONOMIC DEVELOPMENT	-\$ 179,235.00	-\$ 93,495.00	(\$85,740.00)	-47.84%

EXPENSES	2022		2023	
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Salary & Wages - Ec Dev	\$ 81,900.00	\$ 85,995.00	\$4,095.00	5.00%
Benefits C.P.P. - Ec Dev	\$ 3,435.00	\$ 3,755.00	\$320.00	9.32%
Benefits E.I. - Ec Dev	\$ 1,335.00	\$ 1,405.00	\$70.00	5.24%
Benefits E.H.T. - Ec Dev	\$ 1,600.00	\$ 1,675.00	\$75.00	4.69%
Benefits WSIB - Ec Dev	\$ 2,230.00	\$ 2,535.00	\$305.00	13.68%
Benefits OMERS - Ec Dev	\$ 8,325.00	\$ 8,825.00	\$500.00	6.01%
Furniture & Equipment - Ec Dev	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%
Material & Supplies - Ev Dev	\$ 4,500.00	\$ 2,500.00	(\$2,000.00)	-44.44%
Memberships - Ec Dev	\$ 1,900.00	\$ 1,500.00	(\$400.00)	-21.05%
Telephone, Fax & Internet - EC DEV	\$ 2,000.00	\$ 2,000.00	\$0.00	0.00%
Advert & Public Relations - Ec Dev	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%
Travel, Training & Prof Dev - Ec Dev	\$ 10,000.00	\$ 15,000.00	\$5,000.00	50.00%
Postage - Ec Dev	\$ 500.00	\$ 500.00	\$0.00	0.00%
Office Rental - Ec Dev	\$ 18,000.00	\$ 18,435.00	\$435.00	2.42%
Subscriptions - Ec Dev	\$ 3,000.00	\$ 3,000.00	\$0.00	0.00%
Total ECONOMIC DEVELOPMENT	\$ 144,725.00	\$ 153,125.00	\$8,400.00	5.80%

PLANNING & DEVELOPMENT

EXPENSES	2022	2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Materials & Supplies - Plan & Dvlpmt	\$ 500.00	\$ 500.00	\$0.00	0.00%
Consultant Services - Plan & Dvlpmt	\$ -	\$ 4,000.00	\$4,000.00	N/A
Software - Planning and Development	\$ 11,500.00	\$ 16,000.00	\$4,500.00	39.13%
Total PLANNING & DEVELOPMENT	\$ 12,000.00	\$ 20,500.00	\$8,500.00	70.83%

SERVICE ONTARIO

REVENUES	2022	2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Rev - Misc Rent & Revenue	-\$ 26,000.00	-\$ 26,000.00	\$0.00	0.00%
Total SERVICE ONTARIO	-\$ 26,000.00	-\$ 26,000.00	\$0.00	0.00%

EXPENSES	2022	2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)
Wages - SO	\$ 11,360.00	\$ 12,725.00	\$1,365.00	12.02%
Benefits C.P.P. - SO	\$ 565.00	\$ 760.00	\$195.00	34.51%
Benefits E.I. - SO	\$ 230.00	\$ 290.00	\$60.00	26.09%
Benefits E.H.T. - SO	\$ 205.00	\$ 250.00	\$45.00	21.95%
Benefits WSIB - SO	\$ 285.00	\$ 375.00	\$90.00	31.58%
Advert & Public Relations - SO	\$ 250.00	\$ 250.00	\$0.00	0.00%
Total SERVICE ONTARIO	\$ 12,895.00	\$ 14,650.00	\$1,755.00	13.61%

EDUCATION

REVENUES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
Rev - Educ-English Public	-\$ 69,140.00	-\$ 73,730.00	\$28,720.00	6.64%	
Rev - Educ-English Separate	-\$ 12,280.00	-\$ 11,130.00	(\$1,150.00)	-9.36%	
Rev - Educ-French Public	-\$ 670.00	-\$ 590.00	(\$80.00)	-11.94%	
Rev - Educ-French Separate	-\$ 5,295.00	-\$ 5,870.00	\$4,175.00	10.86%	
Rev - Education in Lieu	-\$ 8,765.00	-\$ 8,765.00	\$0.00	0.00%	
Total EDUCATION	-\$ 96,150.00	-\$ 100,085.00	\$3,935.00	4.50%	

EXPENSES	2022		2023		
	Budget Amount	Draft Budget	Change (\$)	Change (%)	
English- Public School Board	\$ 69,140.00	\$ 73,730.00	\$4,590.00	6.64%	
English - Separate School Brd	\$ 12,280.00	\$ 11,130.00	(\$1,150.00)	-9.36%	
French- Public School Board	\$ 670.00	\$ 590.00	(\$80.00)	-11.94%	
French- Separate School Brd	\$ 5,295.00	\$ 5,870.00	\$575.00	10.86%	
Total EDUCATION	\$ 87,385.00	\$ 91,320.00	\$3,935.00	4.50%	

NON-PROPERTY TAX SUPPORTED OPERATIONS

WATER AND WASTEWATER SERVICES

NON-PROPERTY TAX FUNDED OPERATIONS	2022 Budget	2023 Budget	Change (\$)	Change (%)
Total Revenues - Water	\$677,205.00	\$702,010.00	\$24,805.00	3.66%
Total Expenses – Water	\$677,205.00	\$702,010.00	\$24,805.00	3.66%
Total Revenues - Wastewater	\$401,590.00	\$421,850.00	\$20,260.00	5.04%
Total Expenses – Wastewater	\$401,590.00	\$421,850.00	\$20,260.00	5.04%

At the Regular Meeting of Council on February 22, 2023, the Council of the Corporation of the Township of Hornepayne enacted By-Law No. 1985, which approved an increase of 2.91% to the Water & Sewer rates.

The residential water rate has been established at \$1,074.19 per annum and the sewer rate has been established at \$756.21 per annum for a total amount of \$1,830.41 per annum. The full 2023 Water & Sewer Rates By-Law can be found at

<https://www.townshipofhornepayne.ca/media/s43l3wow/1985-2023-water-sewer-rates.pdf>

WATER

REVENUES	2022	2023	Change (\$)	Change (%)
Water User Fees	\$677,205.00	\$702,010.00	\$24,805.00	3.66%
Total Revenues - Water	\$677,205.00	\$702,010.00	\$24,805.00	3.66%
EXPENSES	2022	2023	Change (\$)	Change (%)
2023 Water - Operations & Maintenance (OCWA)	\$451,720.00	\$465,710.00	\$13,990.00	3.10%
2023 Water - Capital Projects (OCWA)	\$100,000.00	\$111,700.00	\$11,700.00	11.70%
2023 Water - Unscheduled Capital	\$80,000.00	\$80,000.00	\$0.00	0.00%
2023 Water - Long Term Loan Payments - Interest	\$34,205.00	\$33,075.00	(\$1,130.00)	-3.30%
Wages interdepartmental (10%)	\$7,280.00	\$7,425.00	\$140.00	1.92%
Advertising / Public Relations	\$500.00	\$500.00	\$0.00	0.00%
Telephone/Alarm System	\$3,500.00	\$3,600.00	\$100.00	2.86%
Total Water Expenses	\$677,205.00	\$702,010.00	\$24,805.00	3.66%

WASTEWATER

REVENUES	2022	2023	Change (\$)	Change (%)
Wastewater User Fees	\$401,590.00	\$421,850.00	\$20,260.00	5.04%
Total Revenues - Wastewater	\$401,590.00	\$421,850.00	\$20,260.00	5.04%

EXPENSES	2022	2023	Change (\$)	Change (%)
2023 Wastewater - Operations & Maintenance (OCWA)	\$330,800.00	\$391,110.00	\$60,310.00	18.23%
2023 Wastewater - Capital Projects (OCWA)	\$40,000.00	\$ -	\$0.00	0.00%
2023 Wastewater - Long Term Loan Payments - Interest	\$3,260.00	\$2,740.00	(\$520.00)	-15.95%
2023 Wastewater - New Long Term Loan Payment (Dechlor.) - Interest	\$12,075.00	\$12,075.00	\$0.00	0.00%
Wages interdepartmental (10%)	\$7,280.00	\$7,425.00	\$145.00	1.99%
Advertising / Public Relations	\$500.00	\$500.00	\$0.00	0.00%
Telephone/Alarm System	\$500.00	\$500.00	\$0.00	0.00%
Environmental Monitoring System	\$7,175.00	\$7,500.00	\$325.00	4.53%
Total Expenses - Wastewater	\$401,590.00	\$421,850.00	\$20,260.00	5.04%

CAPITAL BUDGET & GRANT SUPPORTED INITIATIVES

CAPITAL/SPECIAL PROJECTS			
Total CAPITAL/SPECIAL PROJECTS - ADMIN	-\$478,675.00	\$478,675.00	\$ -
Total CAPITAL/SPECIAL PROJECTS -FIRE DEPT	-\$173,490.00	\$173,490.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - PWD	-\$346,930.00	\$397,200.00	\$50,270.00
Total CAPITAL/SPECIAL PROJECTS - AIRPORT	-\$627,640.00	\$627,640.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - LANDFILL	-\$56,960.00	\$56,960.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - CEMETERY	-\$25,000.00	\$25,000.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - PARKS	-\$23,255.00	\$23,255.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - RECREATION	-\$150,000.00	\$150,000.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - ARENA	-\$1,826,075.00	\$1,826,075.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - LIBRARY	-\$11,305.00	\$11,305.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - PLAN & DVLPMT	-\$158,045.00	\$158,045.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - WATER	-\$781,780.00	\$781,780.00	\$ -
Total CAPITAL/SPECIAL PROJECTS - WASTEWATER	-\$997,715.00	\$997,715.00	\$ -
TOTAL CAPITAL/SPECIAL PROJECTS BUDGET	-\$5,656,870.00	\$5,707,140.00	\$50,270.00

ADMINISTRATION

REVENUES	2023 Draft Budget
OCIF - FC (C/SP-ADMIN)	-\$ 345,030.00
Federal Gas Tax (C/SP-ADMIN)	-\$ 64,865.00
Rev - NORDS (C/SP-ADMIN)	-\$ 68,780.00
Total CAPITAL/SPECIAL PROJECTS - ADMIN	-\$ 478,675.00

EXPENSES	2023 Draft Budget
Deferred Revenue	\$ 478,675.00
Total CAPITAL/SPECIAL PROJECTS - ADMIN	\$ 478,675.00

FIRE DEPARTMENT

REVENUES	2023 Draft Budget
Misc Rents & Revenues	-\$ 173,490.00
Total CAPITAL/SPECIAL PROJECTS - FIRE DEPARTMENT	-\$ 173,490.00

EXPENSES	2023 Draft Budget
Renovations - Fire Hall & Garage including windows & doors	\$ 70,000.00
Self Contained Breathing Apparatus	\$ 103,490.00
Total CAPITAL/SPECIAL PROJECTS - FIRE DEPARTMENT	\$ 173,490.00

PUBLIC WORKS

REVENUES	2023 Draft Budget
Long Term Loan	-\$ 346,930.00
Total CAPITAL/SPECIAL PROJECTS - PUBLIC WORKS	-\$ 346,930.00

EXPENSES	2023 Draft Budget
Long Term Loan Principal Payments	\$ 50,270.00
Roll Pro Chassis Truck	\$ 172,000.00
Dump Truck & Sander attachment	\$ 99,840.00
Screen	\$ 4,490.00
Hook up for float	\$ 1,900.00
Control unit for sander	\$ 4,360.00
Snowblower	\$ 2,140.00
Ranger Crew - Side-by-side	\$ 17,000.00
Sweeper	\$ 45,200.00
Total CAPITAL/SPECIAL PROJECTS - PWD	\$ 397,200.00

AIRPORT

REVENUES	2023 Draft Budget
FEDERAL GAS TAX	-\$ 41,860.00
Federal Grants (C/SP-AIRPORT)	-\$ 585,780.00
Total CAPITAL/SPECIAL PROJECTS - AIRPORT	-\$ 627,640.00

EXPENSES	2023 Draft Budget
Construction (C/SP-AIRPORT)	\$ 627,640.00
Total CAPITAL/SPECIAL PROJECTS - AIRPORT	\$ 627,640.00

LANDFILL

REVENUES	2023 Draft Budget
Rev - Transfer from Reserve/Def Rev	-\$ 56,960.00
Total CAPITAL/SPECIAL PROJECTS - LANDFILL	-\$ 56,960.00

EXPENSES	2023 Draft Budget
Engineering (C/SP-LANDFILL)	\$ 56,960.00
Total CAPITAL/SPECIAL PROJECTS - LANDFILL	\$ 56,960.00

CEMETERY

REVENUES	2023 Draft Budget
Transfer from Reserve	-\$ 25,000.00
Total CAPITAL/SPECIAL PROJECTS - CEMETERY	-\$ 25,000.00

EXPENSES	2023 Draft Budget
Furniture & Equipment	\$ 25,000.00
Total CAPITAL/SPECIAL PROJECTS - CEMETERY	\$ 25,000.00

PARKS

REVENUES	2023 Draft Budget
Rev - Transfer from Reserve/Def Rev	-\$ 1,455.00
Federal Grants (C/SP-PARKS)	-\$ 21,800.00
Total CAPITAL/SPECIAL PROJECTS - PARKS	-\$ 23,255.00

EXPENSES	2023 Draft Budget
Construction (C/SP-PARKS)	\$ 23,255.00
Total CAPITAL/SPECIAL PROJECTS - PARKS	\$ 23,255.00

RECREATION

REVENUES	2023 Draft Budget
Provincial Grants (C/SP-RECREATION)	-\$ 150,000.00
Total CAPITAL/SPECIAL PROJECTS - RECREATION	-\$ 150,000.00

EXPENSES	2023 Draft Budget
Construction (C/SP-RECREATION)	\$ 150,000.00
Total CAPITAL/SPECIAL PROJECTS - RECREATION	\$ 150,000.00

ARENA

REVENUES	2023 Draft Budget
TWP PORTION – ICIP GRANT	-\$ 487,015.00
Provincial Grants (C/SP-ARENA)	-\$ 1,339,060.00
Total CAPITAL/SPECIAL PROJECTS - ARENA	-\$ 1,826,075.00

EXPENSES	2023 Draft Budget
ICIP Project (C/SP-ARENA)	\$ 1,826,075.00
Total CAPITAL/SPECIAL PROJECTS - ARENA	-\$ 1,826,075.00

LIBRARY

REVENUES	2023 Draft Budget
Provincial Grants (C/SP-LIBRARY)	-\$ 11,305.00
Total CAPITAL/SPECIAL PROJECTS - LIBRARY	-\$ 11,305.00

EXPENSES	2023 Draft Budget
Furniture & Equipment	\$ 11,305.00
Total CAPITAL/SPECIAL PROJECTS - LIBRARY	\$ 11,305.00

PLANNING & DEVELOPMENT

REVENUES	2023 Draft Budget
Rev - Transfer from Reserve/Def Rev	
RED Grant	-\$ 55,500.00
TWP Portion - RED GRANT	-\$ 55,500.00
FCM - AMP	-\$ 37,310.00
TWP Portion - FCM AMP	-\$ 4,890.00
Transfer from Reserve - CIP	-\$ 4,845.00
Provincial Grants (C/SP-PLAN&DVLPMPT)	
Total CAPITAL/SPECIAL PROJECTS - PLAN & DVLPMPT	-\$ 158,045.00

EXPENSES	2023 Draft Budget
Salary & Wages (C/SP - P & D)	\$ 56,185.00
Furniture & Equipment (C/SP-P & D)	
Consultants (C/SP-P & D)	\$ 54,815.00
Consultants (C/SP-P & D)	\$ 4,845.00
Asset Management C/SP-P & D)	\$ 42,200.00
Total CAPITAL/SPECIAL PROJECTS - PLAN & DVLPMPT	\$ 158,045.00

WATER & WASTEWATER CAPITAL BUDGETS

Water & Wastewater budgets have no impact on the Capital Levy as these works are funded through the water & sewer rates.

WATER

REVENUES	2023 Draft Budget
Water User Fees	-\$ 31,840.00
Federal Grants (C/SP-WATER)	-\$ 549,930.00
ICIP – FC (C/SP-WATER)	-\$ 200,010.00
Total CAPITAL/SPECIAL PROJECTS - WATER	-\$ 781,780.00

EXPENSES	2023 Draft Budget
Consultation (C/SP - WATER)	\$ 749,940.00
Principle Payments	\$ 31,840.00
Total CAPITAL/SPECIAL PROJECTS - WATER	\$ 781,780.00

WASTEWATER

REVENUES	2023 Draft Budget
Wastewater User Fees	-\$ 58,120.00
Long-term Loan (C/SP-WASTEWATER)	-\$ 939,595.00
Total CAPITAL/SPECIAL PROJECTS - WASTEWATER	-\$ 997,715.00

EXPENSES	2023 Draft Budget
Engineering (C/SP-WASTEWATER)	\$ 939,595.00
Principle Payments	\$ 58,120.00
Total CAPITAL/SPECIAL PROJECTS - WASTEWATER	\$ 997,715.00