



2024 MUNICIPAL BUDGET

Regular Meeting of Council March 6, 2024

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OPERATING BUDGET

PROPERTY TAX FUNDED OPERATIONS	2023	2024			
	MUNICIPAL LEVY - OPERATING	REVENUES	EXPENSES	MUNICIPAL LEVY - OPERATING	INCREASE DECREASE
COUNCIL	100,935	0	96,100	96,100	4,835
ADMINISTRATION	68,090	906,675	961,200	54,525	13,565
FIRE	85,555	28,600	114,350	85,750	195
EMERGENCY MANAGEMENT	0	0	2,500	2,500	2,500
POLICE	161,240	15,000	181,000	166,000	4,760
BYLAW	150	200	200	0	150
BUILDING	19,000	15,000	12,000	3,000	16,000
PUBLIC WORKS	751,925	110,000	1,014,300	904,300	152,375
LONG TERM DEBT	4,640	0	2,500	2,500	2,140
STREETLIGHTS	22,000	0	16,000	16,000	6,000
AIRPORT	2,660	72,200	78,350	6,150	8,810
GARBAGE/LANDFILL	73,965	35,500	131,050	95,550	21,585
HEALTH & SAFETY	200,885	0	205,900	205,900	5,015
CEMETERY	3,490	5,000	2,700	2,300	1,190
RECREATION	1,500	0	1,500	1,500	0
PARKS	21,800	2,000	30,000	28,000	6,200
ARENA	391,685	39,500	346,200	306,700	84,985
CURLING CLUB	5,895	5,000	20,000	15,000	9,105
CANTEEN	2,000	5,000	3,000	2,000	0
FITNESS FACILITY	25,000	25,000	38,500	13,500	11,500
LIBRARY	130,750	152,200	293,100	140,900	10,150
ECONOMIC DEVELOPMENT	59,630	86,250	154,200	67,950	8,320
PLANNING & DEVELOPMENT	20,500	11,000	33,200	22,200	1,700
SERVICE ONTARIO	11,350	20,000	18,600	1,400	9,950
EDUCATION	8,765	100,400	91,700	8,700	65
TOAL OPERATING BUDGET	2,078,580	1,624,375	3,838,000	2,213,625	135,045
CAPITAL FUNDED THROUGH TAX RATE:	50,270			0	
TO BE RAISED THROUGH TAX RATE:	2,128,850			2,213,625	84,775
Assessment Increase will raise:				8,205	
				2,205,420	
Resulting Tax Rate Increase =				3.60%	

COUNCIL

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Transfer from Reserves	950	0	950	-100.00%
Total COUNCIL REVENUE	950	0	950	-100.00%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries - Honorarium	44,000	36,000	8,000	-18.18%
Benefits C.P.P.	1,575	1,300	275	-17.46%
Benefits E.H.T.	860	850	10	-1.16%
Materials & Supplies	1,000	1,000	0	0.00%
Advertising & Public Relations	10,000	10,000	0	0.00%
Senior Snowplowing Rebates	3,500	3,500	0	0.00%
Donations to Organizations	1,000	1,000	0	0.00%
Elections	950	950	0	0.00%
Total COUNCIL	62,885	54,600	8,285	-13.17%

Travel, Training & Professional Development	0	2,500	2,500	
Vehicle Allowance	1,800	1,800	0	0.00%
Total COUNCIL - COUNCIL KISTEMAKER, B	1,800	4,300	2,500	138.89%

Travel, Training & Professional Development	5,000	5,000	0	0.00%
Vehicle Allowance	1,800	1,800	0	0.00%
Total COUNCIL- COUNCILLOR SCHENIMAN	6,800	6,800	0	0.00%

Travel, Training & Professional Development	5,000	5,000	0	0.00%
Vehicle Allowance	1,800	1,800	0	0.00%
Total COUNCIL - COUNCILLOR KISTEMAKER, P	6,800	6,800	0	0.00%

Travel, Training & Professional Development	15,000	15,000	0	0.00%
Vehicle Allowance	1,800	1,800	0	0.00%
Total COUNCIL- MAYOR FORT	16,800	16,800	0	0.00%

Travel, Training & Professional Development	5,000	5,000	0	0.00%
Vehicle Allowance	1,800	1,800	0	0.00%
Total COUNCIL- COUNCILLOR STEFANIC	6,800	6,800	0	0.00%

Total COUNCIL EXPENSES	101,885	96,100	5,785	-5.68%
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ADMINISTRATION

REVENUES	2023		2024	
	Budget Amount	Draft Budget	Change \$	Change %
Water Disconnect/Reconnect	2,000	1,000	1,000	-50.00%
Payment in Lieu Hospital	1,500	1,500	0	0.00%
Lottery Licences	3,650	2,000	1,650	-45.21%
Business/Salvage/Taxi/Marriage Licenses	600	600	0	0.00%
Penalty & Interest Taxes	120,000	120,000	0	0.00%
Penalty & Interest Water & Wastewater	9,000	10,000	1,000	11.11%
Penalty & Interest Accounts Receivable	3,100	3,500	400	12.90%
Interest Income	7,000	7,000	0	0.00%
Commissioning	2,000	1,500	500	-25.00%
Administration	1,000	1,000	0	0.00%
Miscellaneous Rents & Revenues	65,000	67,000	2,000	3.08%
MFIPPA	500	200	300	-60.00%
Land Sales	40,000	40,000	0	0.00%
75th & 90th Anniversary	200	200	0	0.00%
Tax Certificates	2,000	1,500	500	-25.00%
Transfer from Reserves	71,675	71,675	0	0.00%
OMPF	593,600	578,000	15,600	-2.63%
Total ADMINISTRATION REVENUE	922,825	906,675	16,150	-1.75%

EXPENSES	2023		2024	
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages	472,005	438,000	34,005	-7.20%
Benefits C.P.P.	16,890	19,300	2,410	14.27%
Benefits E.I.	7,320	7,200	120	-1.64%
Benefits E.H.T.	9,575	9,100	475	-4.96%
Benefits WSIB General	14,490	15,200	710	4.90%
Benefits- OMERS	47,380	45,200	2,180	-4.60%
Benefits - Great West	40,000	28,200	11,800	-29.50%
Benefits - MEPCO	60	100	40	66.67%
Furniture & Equipment	10,000	5,000	5,000	-50.00%
Insurance	125,000	126,900	1,900	1.52%
Material & Supplies	25,000	15,000	10,000	-40.00%
Memberships	6,000	7,500	1,500	25.00%
Electric	16,000	15,000	1,000	-6.25%
Water	1,505	1,600	95	6.31%
Sewer	1,060	1,100	40	3.77%
Telephone, Fax, Internet	14,000	14,000	0	0.00%
Advertising & Public Relations	5,000	3,000	2,000	-40.00%
Travel, Training & Professional Development	35,000	35,000	0	0.00%
Postage	6,500	6,500	0	0.00%
Tax Collection Services	6,000	6,000	0	0.00%
Legal	30,000	30,000	0	0.00%
Audit	40,000	40,000	0	0.00%
Interest and Service Charges	10,000	15,000	5,000	50.00%

Taxes Write Off	0	10,000	10,000	
Subscriptions	15,000	12,000	3,000	-20.00%
Repairs & Maintenance - Building	5,000	10,000	5,000	100.00%
Repairs & Maintenance- Equipment	2,000	1,000	1,000	-50.00%
Computer Maintenance & Upgrades	35,000	29,000	6,000	-17.14%
MPAC	15,130	15,300	170	1.12%
Total ADMINISTRATION EXPENSE	1,010,915	961,200	49,715	-4.92%

FIRE

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Miscellaneous Rents & Revenues	25,545	25,600	55	0.22%
Fire Department Recoverable	3,000	3,000	0	0.00%
Total FIRE DEPARTMENT	28,545	28,600	55	0.19%

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages	10,060	10,800	740	7.36%
Salaries & Wages - Honoriums	26,085	26,600	515	1.97%
Benefits C.P.P.	390	450	60	15.38%
Benefits - E.I.	230	250	20	8.70%
Benefits - EHT	200	250	50	25.00%
Benefits - WSIB	5,500	6,000	500	9.09%
Benefits - OMERS	905	0	905	-100.00%
Furniture & Equipment	10,000	15,000	5,000	50.00%
Material & Supplies	5,000	8,000	3,000	60.00%
Memberships	500	400	100	-20.00%
Telephone, etc.	4,000	5,500	1,500	37.50%
Advertising & Public Relations	1,000	1,000	0	0.00%
Travel, Training & Professional Development	20,000	15,000	5,000	-25.00%
Fire Prevention	1,000	800	200	-20.00%
MNR Fire Agreement Expense	1,500	1,500	0	0.00%
Vehicle Allowance	1,730	1,800	70	4.05%
Repairs & Maintenance - Building	10,000	5,000	5,000	-50.00%
Repairs & Maintenance - Equip	6,000	6,000	0	0.00%
Repairs & Maintenance - Vehicle	10,000	10,000	0	0.00%
Total FIRE DEPARTMENT	114,100	114,350	250	0.22%

EMERGENCY MANAGEMENT

	2023	2024		
REVENUES	Budget Amount	Draft Budget	Change \$	Change %
Miscellaneous Rents & Revenues	6,940	0	6,940	-100.00%
Total EMERGENCY MANAGEMENT REVENUES	6,940	0	6,940	-100.00%

	2023	2024		
EXPENSES	Budget Amount	Draft Budget	Change \$	Change %
Furniture & Equipment	6,940	500	6,440	-92.80%
Materials & Supplies	0	500	500	
Travel, Training & Professional Development	0	1,500	1,500	
Total EMERGENCY MANAGEMENT EXPENSES	6,940	2,500	4,440	-63.98%

POLICING

	2023	2024		
REVENUES	Budget Amount	Draft Budget	Change \$	Change %
Cochrane POA	20,000	15,000	5,000	-25.00%
Total POLICING REVENUES	20,000	15,000	5,000	-25.00%

	2023	2024		
EXPENSES	Budget Amount	Draft Budget	Change \$	Change %
Policing Expenses	181,240	181,000	240	-0.13%
Total POLICING EXPENSES	181,240	181,000	240	-0.13%

BYLAW

	2023	2024		
REVENUES	Budget Amount	Draft Budget	Change \$	Change %
Dog & Cat Tags	250	100	150	-60.00%
Dog & Cat Pound Fees & Fines	500	100	400	-80.00%
Total BYLAW REVENUES	750	200	550	-73.33%

	2023	2024		
EXPENSES	Budget Amount	Draft Budget	Change \$	Change %
Material & Supplies	300	100	200	-66.67%
Advertising & Public Relations	300	100	200	-66.67%
Total BYLAW EXPENSES	600	200	400	-66.67%

BUILDING

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Building Permits	30,000	15,000	15,000	-50.00%
Total BUILDING REVENUES	30,000	15,000	15,000	-50.00%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Material & Supplies	1,000	1,000	0	0.00%
Travel, Training & Professional Development	5,000	6,000	1,000	20.00%
Building Demolition	5,000	5,000	0	0.00%
Total BUILDING EXPENSES	11,000	12,000	1,000	9.09%

PUBLIC WORKS DEPARTMENT

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Miscellaneous Rent & Revenue	85,000	80,000	5,000	-5.88%
Cree & Government Lake Road Fees	1,500	0	1,500	-100.00%
Ontario Summer Job Program	48,430	0	48,430	-100.00%
Sale of PWD Recoverable	36,000	30,000	6,000	-16.67%
Total PUBLIC WORKS REVENUES	170,930	110,000	60,930	-35.65%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages	333,175	390,000	56,825	17.06%
Salaries & Wages - Summer Students	42,035	10,400	31,635	-75.26%
Benefits C.P.P.	16,275	19,100	2,825	17.36%
Benefits E.I.	6,265	7,200	935	14.92%
Benefits E.H.T.	7,250	8,600	1,350	18.62%
Benefits WSIB General	10,965	14,700	3,735	34.06%
Benefits Omers	34,550	33,800	750	-2.17%
Benefits Great West	36,000	36,000	0	0.00%
Furniture & Equipment	5,000	5,000	0	0.00%
Material & Supplies	30,000	30,000	0	0.00%
Memberships	750	750	0	0.00%
Electric	17,000	17,000	0	0.00%
Water	1,505	1,600	95	6.31%
Sewer	1,060	1,100	40	3.77%
Telephone	3,500	3,500	0	0.00%
Advertising & Public Relations	500	500	0	0.00%

Travel, Training & Professional Development	10,000	11,000	1,000	10.00%
Furnace Oil	16,000	15,000	1,000	-6.25%
Clothing Allowance	1,600	1,600	0	0.00%
Safety Devices CNR Crossing Maintenance	5,000	5,000	0	0.00%
Subscriptions	0	200	200	
Repair & Maintenance - Building	6,000	6,000	0	0.00%
Repairs & Maintenance - Equipment	2,000	7,000	5,000	250.00%
Gas	15,000	15,000	0	0.00%
Diesel Fuel	75,000	80,000	5,000	6.67%
Total PUBLIC WORKS ADMINISTRATION	676,430	720,050	43,620	6.45%
Material & Supplies	500	200	300	-60.00%
Repairs & Maintenance	3,000	5,000	2,000	66.67%
Total - GMC TRUCK	3,500	5,200	1,700	48.57%
Material & Supplies	6,500	6,500	0	0.00%
Repairs & Maintenance	13,000	13,000	0	0.00%
Total - SANDER	19,500	19,500	0	0.00%
Repairs & Maintenance	300	300	0	0.00%
Propane	750	750	0	0.00%
Total - STEAMER	1,050	1,050	0	0.00%
Repairs & Maintenance	500	1,500	1,000	200.00%
Total - PACKER	500	1,500	1,000	200.00%
Material & Supplies	5,000	7,500	2,500	50.00%
Total - SMALL TOOLS	5,000	7,500	2,500	50.00%
Repair & Maintenance	2,000	4,500	2,500	125.00%
Total- FORD 2DR	2,000	4,500	2,500	125.00%
Repairs & Maintenance	5,500	2,500	3,000	-54.55%
Total - FORD 4DR (RECREATION)	5,500	2,500	3,000	-54.55%
Repairs & Maintenance	5,000	6,000	1,000	20.00%
Total - SWEEPER	5,000	6,000	1,000	20.00%
Material & Supplies	1,500	0	1,500	
Repairs & Maintenance	10,000	25,000	15,000	150.00%
Total - BACKHOE	11,500	25,000	13,500	117.39%
Material & Supplies	1,500	1,500	0	0.00%
Repairs & Maintenance	15,000	15,000	0	0.00%
Total - GRADER	16,500	16,500	0	0.00%
Material & Supplies	6,000	6,000	0	0.00%
Repairs & Maintenance	7,000	9,000	2,000	28.57%
Total - FREIGHTLINER	13,000	15,000	2,000	15.38%
Repairs & Maintenance	15,875	20,000	4,125	25.98%
Total - JD LOADER	15,875	20,000	4,125	25.98%

Material & Supplies	0	1,500	1,500	
Repairs & Maintenance	3,000	7,500	4,500	150.00%
Total - EXACAVATOR	3,000	9,000	6,000	200.00%
Material & Supplies	0	3,000	3,000	
Culverts	10,000	10,000	0	0.00%
Total BRIDGES & CULVERTS	10,000	13,000	3,000	30.00%
Material & Supplies	1,000	4,000	3,000	300.00%
Total FLOOD CONTROL	1,000	4,000	3,000	300.00%
Material & Supplies	17,000	15,000	2,000	-11.76%
Total HARD TOP	17,000	15,000	2,000	-11.76%
Material & Supplies	60,000	67,000	7,000	11.67%
Total LOOSE TOP	60,000	67,000	7,000	11.67%
Material & Supplies	24,000	24,000	0	0.00%
Total DUST CONTROL	24,000	24,000	0	0.00%
Material & Supplies	1,500	1,000	500	-33.33%
Total GRAVEL PITS	1,500	1,000	500	-33.33%
Material & Supplies	26,000	32,000	6,000	23.08%
Total SAND & SALT	26,000	32,000	6,000	23.08%
Material & Supplies	5,000	5,000	0	0.00%
Total SIGNS & GUIDERAILS	5,000	5,000	0	0.00%
Total PUBLIC WORKS EXPENSES	922,855	1,014,300	91,445	9.91%

STREETLIGHTS

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Electricity	16,000	16,000	0	0.00%
Total STREET LIGHTS	16,000	16,000	0	0.00%

LONG TERM DEBT

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Debenture Interest	4,640	2,500	2,140	-46.12%
Total LONG TERM DEBT PAYMENTS	4,640	2,500	2,140	-46.12%

AIRPORT

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Airport Parking/Plug Ins	375	200	175	-46.67%
Airport Jet A Gas Sales	50,000	55,000	5,000	10.00%
Airport Call Out Recovery	3,000	3,000	0	0.00%
Airport Landing Fees	10,000	14,000	4,000	40.00%
Total AIRPORT	63,375	72,200	8,825	13.93%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages	0	4,550	4,550	
Benefits C.P.P.	0	170	170	
Benefits E.I.	0	65	65	
Benefits E.H.T.	0	65	65	
Benefits WSIB	0	100	100	
Furniture & Equipment	2,000	1,000	1,000	-50.00%
Insurance	0	5,200	5,200	
Material & Supplies	1,500	2,000	500	33.33%
Memberships	450	500	50	11.11%
Electric	15,000	15,000	0	0.00%
Water	1,505	1,600	95	6.31%
Sewer	1,060	1,100	40	3.77%
Telephone	3,000	3,000	0	0.00%
Travel, Training & Professional Development	1,000	500	500	-50.00%
Jet A - Gas Purchases	20,000	25,000	5,000	25.00%
Repairs & Maintenance - Building	2,000	2,000	0	0.00%
Repairs & Maintenance - Equipment	2,500	2,000	500	-20.00%
Repairs & Maintenance - Runway	5,000	4,000	1,000	-20.00%
Total AIRPORT	55,015	67,850	12,835	23.33%
Material & Supplies	700	500	200	-28.57%
Repairs & Maintenance	5,000	10,000	5,000	100.00%
Total - PLOW & BUCKET	5,700	10,500	4,800	84.21%
Total AIRPORT EXPENSES	60,715	78,350	17,635	29.05%

GARBAGE/LANDFILL

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Miscellaneous Rents & Revenues	500	500	0	0.00%
Garbage Tipping Fees	10,000	10,000	0	0.00%
Landfill Cost Recoverable	26,000	25,000	1,000	-3.85%
Total GARBAGE/LANDFILL REVENUE	36,500	35,500	1,000	-2.74%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages	0	16,200	16,200	
Benefits C.P.P.	0	900	900	
Benefits E.I.	0	350	350	
Benefits E.H.T.	0	320	320	
Benefits WSIB	0	490	490	
Benefits OMERS	0	90	90	
Furniture & Equipment	500	500	0	0.00%
Material & Supplies	1,500	1,000	500	-33.33%
Electric	2,000	2,000	0	0.00%
Telephone	1,300	1,400	100	7.69%
Advertising & Public Relation	20,000	20,000	0	0.00%
Property Taxes		5,600	5,600	
Landfill Monitoring - Contract	12,140	12,000	140	-1.15%
Garbage Collection Contract	64,825	66,000	1,175	1.81%
Repairs & Maintenance - Building	3,000	1,000	2,000	-66.67%
Total GARBAGE/LANDFILL	105,265	127,850	22,585	21.46%
Material & Supplies	200	200	0	0.00%
Repairs & Maintenance - Equipment	5,000	3,000	2,000	-40.00%
Total LANDFILL - COMPACTOR	5,200	3,200	2,000	-38.46%
Total GARBAGE/LANDFILL EXPENSES	110,465	131,050	20,585	18.63%

HEALTH & SAFETY

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Porcupine Health Unit	42,940	47,200	4,260	9.92%
Total PORCUPINE HEALTH UNIT	42,940	47,200	4,260	9.92%
Materials & Supplies	3,000	2,000	1,000	-33.33%
Travel, Training & Professional Development	2,000	1,000	1,000	-50.00%
911 Service Dispatch	3,000	2,000	1,000	-33.33%
Total HEALTH & SAFETY	8,000	5,000	3,000	-37.50%
Social Assistance	149,945	153,700	3,755	2.50%
Total ADSAB	149,945	153,700	3,755	2.50%
Total HEALTH & SAFELY	200,885	205,900	5,015	2.50%

CEMETERY

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Open/Close	2,250	2,000	250	-11.11%
Cemetery Land	1,000	500	500	-50.00%
Care & Maintenance Plots	0	300	300	
Columbarium Niche	2,870	2,000	870	-30.31%
Care & Maintenance Columbarium Niche	0	200	200	
Total CEMETERY	6,120	5,000	1,120	-18.30%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages		615	615	
Benefits C.P.P.		35	35	
Benefits E.I.		15	15	
Benefits E.H.T.		15	15	
Benefits WSIB		20	20	
Furniture & Equipment	1,000	500	500	-50.00%
Material & Supplies	500	500	0	0.00%
Memberships	500	300	200	-40.00%
Advertising & Public Relations	130	200	70	53.85%
Travel, Training & Professional Development	500	500	0	0.00%
Total CEMETERY	2,630	2,700	70	2.66%

RECREATION

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Furniture & Equipment	500	500	0	0.00%
Materials & Supplies	500	500	0	0.00%
Advertising & Public Relations	200	200	0	0.00%
Travel, Training & Professional Development	300	300	0	0.00%
Total RECREATION EXPENSES	1,500	1,500	0	0.00%

PARKS

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Park Misc Revenues	0	500	500	
Federal Grants - Parks	1,700	1,500	200	-11.76%
Total PARKS REVENUE	1,700	2,000	300	17.65%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Furniture & Equipment	4,000	8,000	4,000	100.00%
Material & Supplies	13,000	8,000	5,000	-38.46%
Pavilion - Parks Renovations	500	10,000	9,500	1900.00%
Advertising & Public Relations	500	500	0	0.00%
Buttercup Trails	500	500	0	0.00%
Centre of Ontario	5,000	3,000	2,000	-40.00%
Total PARKS EXPENSES	23,500	30,000	6,500	27.66%

CURLING CLUB

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Curling Club Rental	15,000	5,000	10,000	-66.67%
Total CURLING CLUB REVENUE	15,000	5,000	10,000	-66.67%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Furniture & Equipment	1,000	500	500	-50.00%
Material & Supplies	1,500	1,000	500	-33.33%
Electric	10,000	10,000	0	0.00%
Water	2,580	2,600	20	0.78%
Sewer	1,815	1,900	85	4.68%
Repairs & Maintenance - Building	4,000	0	4,000	-100.00%
Repairs & Maintenance - Equipment	0	4,000	4,000	
Total CURLING CLUB EXPENSES	20,895	20,000	895	-4.28%

ARENA

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Sale of Recoverable	5,000	3,000	2,000	-40.00%
Arena User Fees	35,000	36,000	1,000	2.86%
Arena Advertising	500	500	0	0.00%
Total ARENA REVENUE	40,500	39,500	1,000	-2.47%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages	221,430	139,800	81,630	-36.86%
Summer Students		10,400	10,400	
Benefits- C.P.P.	11,240	6,800	4,440	-39.50%
Benefits- E.I.	2,570	3,000	430	16.73%
Benefits- E.H.T.	4,335	3,100	1,235	-28.49%
Benefits- WSIB General	6,560	5,200	1,360	-20.73%
Benefits- OMERS	7,750	12,000	4,250	54.84%
Benefits - Great West	8,500	9,000	500	5.88%
Benefits - MEPCO	540	0	540	-100.00%
Furniture & Equipment	3,000	2,500	500	-16.67%
Material & Supplies	7,500	7,500	0	0.00%
Memberships	500	500	0	0.00%
Electric	30,000	35,000	5,000	16.67%
Water	26,855	27,500	645	2.40%
Sewer	18,905	19,500	595	3.15%
Telephone	2,500	2,500	0	0.00%
Advertising & Public Relations	500	500	0	0.00%
Travel, Training & Professional Development	4,000	2,000	2,000	-50.00%
Clothing Allowance	400	400	0	0.00%
Winterfest Expenses	1,000	1,000	0	0.00%
Zamboni	2,100	2,000	100	-4.76%
Repairs & Maintenance - Building	10,000	12,000	2,000	20.00%
Repairs & Maintenance - Equipment	35,000	22,000	13,000	-37.14%
Propane	27,000	22,000	5,000	-18.52%
Total ARENA EXPENSES	432,185	346,200	85,985	-19.90%

CANTEEN

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Rents & Revenues	5,000	5,000	0	0.00%
Total CANTEEN REVENUE	5,000	5,000	0	0.00%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Repair & Maintenance - Building	1,000	1,000	0	0.00%
Repair & Maintenance - Equipment	1,000	1,000	0	0.00%
Propane	1,000	1,000	0	0.00%
Total CANTEEN EXPENSES	3,000	3,000	0	0.00%

FITNESS FACILITY

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Fitness Facility User Fees	25,000	25,000	0	0.00%
Total FITNESS FACILITY REVENUE	25,000	25,000	0	0.00%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Furniture & Equipment	10,000	5,000	5,000	-50.00%
Materials & Supplies	1,000	500	500	-50.00%
Electricity	35,000	30,000	5,000	-14.29%
Advertising & Public Relations	500	200	300	-60.00%
Subscriptions	2,000	1,000	1,000	-50.00%
Repair & Maintenance - Building	500	1,000	500	100.00%
Repair & Maintenance - Equipment	1,000	800	200	-20.00%
Total FITNESS FACILITY EXPENSES	50,000	38,500	11,500	-23.00%

LIBRARY

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Misc Rents & Revenues	3,000	3,000	0	0.00%
Provincial Grants	3,765	3,800	35	0.93%
Donations	3,500	3,500	0	0.00%
Fines & Interest	0	200	200	
Library Services	1,000	800	200	-20.00%
Twp Grants to Library	130,750	140,900	0	7.76%
Total LIBRARY REVENUE	142,015	152,200	35	0.02%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salaries & Wages	84,000	90,700	6,700	7.98%
Benefits C.P.P.	3,965	4,600	635	16.02%
Benefits- E.I.	1,650	2,100	450	27.27%
Benefits- E.H.T.	1,575	2,000	425	26.98%
Benefits - WSIB General	2,380	3,300	920	38.66%
Benefits - OMERS	7,185	7,300	115	1.60%
Benefits- Great West	7,500	9,000	1,500	20.00%
Furniture & Equipment	4,080	3,000	1,080	-26.47%
Material & Supplies	4,080	4,100	20	0.49%
Memberships	1,000	1,000	0	0.00%
Telephone	900	800	100	-11.11%
Internet	1,700	1,600	100	-5.88%
Advertising & Public Relations	1,000	1,000	0	0.00%
Travel, Training & Professional Development	2,500	4,000	1,500	60.00%
Postage	500	400	100	-20.00%
Annual Requisition by Township	130,750	140,900	0	7.76%
Books & Subscriptions	8,500	8,000	500	-5.88%
E-Books	5,000	5,000	0	0.00%
E-Resources	1,000	800	200	-20.00%
Audio-Video Materials	3,000	3,000	0	0.00%
Repair & Maintenance - Equipment	500	500	0	0.00%
Total LIBRARY EXPENSES	272,765	293,100	10,185	3.73%

ECONOMIC DEVELOPMENT

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Federal Grants	93,495	86,250	7,245	-7.75%
Total ECONOMIC DEVELOPMENT REVENUE	93,495	86,250	7,245	-7.75%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Salary & Wages	85,995	90,100	4,105	4.77%
Benefits C.P.P.	3,755	4,100	345	9.19%
Benefits E.I.	1,405	1,500	95	6.76%
Benefits E.H.T.	1,675	1,800	125	7.46%
Benefits WSIB	2,535	3,000	465	18.34%
Benefits OMERS	8,825	9,400	575	6.52%
Furniture & Equipment	5,000	4,000	1,000	-20.00%
Material & Supplies	2,500	2,500	0	0.00%
Memberships	1,500	1,000	500	-33.33%
Telephone, Fax & Internet	2,000	3,000	1,000	50.00%
Advertising & Public Relations	1,000	500	500	-50.00%
Travel Training & Professional Development	15,000	12,000	3,000	-20.00%
Postage	500	300	200	-40.00%
Office Rental	18,435	18,000	435	-2.36%
Subscriptions	3,000	3,000	0	0.00%
Total ECONOMIC DEVELOPMENT EXPENSES	153,125	154,200	1,075	0.70%

PLANNING & DEVELOPMENT

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Transfer from Planning & Development Reserve	0	11,000	11,000	
Total PLANNING & DEVELOPMENT REVENUE	0	11,000	11,000	

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Materials & Supplies	500	200	300	-60.00%
Consultant Services	4,000	17,000	13,000	325.00%
Software	16,000	16,000	0	0.00%
Total PLANNING & DEVELOPMENT EXPENSES	20,500	33,200	12,700	61.95%

SERVICE ONTARIO

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Miscellaneous Rent & Revenue	26,000	20,000	6,000	-23.08%
Total SERVICE ONTARIO REVENUE	26,000	20,000	6,000	-23.08%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Wages	12,725	14,300	1,575	12.38%
Benefits C.P.P.	760	800	40	5.26%
Benefits E.I.	290	300	10	3.45%
Benefits E.H.T.	250	300	50	20.00%
Benefits WSIB	375	500	125	33.33%
Benefits OMERS		1,350	1,350	
Benefits - Great West		800	800	
Advertising & Public Relations	250	250	0	0.00%
Total SERVICE ONTARIO EXPENSES	14,650	18,600	3,950	26.96%

EDUCATION

REVENUES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
Educ-English Public	73,730	45,300	28,430	-38.56%
Educ-English Separate	11,130	7,800	3,330	-29.92%
Educ-French Public	590	600	10	1.69%
Educ-French Separate	5,870	1,600	4,270	-72.74%
Education in Lieu	8,765	8,800	35	0.40%
Education No Support		29,500	29,500	
Railroad Right of Way		6,800	6,800	
Total EDUCATION REVENUE	100,085	100,400	315	0.31%

EXPENSES	2023	2024		
	Budget Amount	Draft Budget	Change \$	Change %
English- Public School Board	73,730	72,300	1,430	-1.94%
English - Separate School Board	11,130	13,100	1,970	17.70%
French- Public School Board	590	600	10	1.69%
French- Separate School Board	5,870	5,700	170	-2.90%
Total EDUCATION	91,320	91,700	380	0.42%

NON-PROPERTY TAX SUPPORTED OPERATIONS

WATER AND WASTEWATER SERVICES

NON-PROPERTY TAX FUNDED OPERATIONS	2023 Budget	2024 Budget	Change (\$)	Change (%)
Total Revenues - Water	\$733,850	\$754,600	\$20,750	2.83%
Total Expenses – Water	\$702,010	\$754,600	\$52,590	7.49%
Total Revenues - Wastewater	\$421,850	\$457,000	\$35,150	8.33%
Total Expenses – Wastewater	\$421,850	\$457,000	\$35,150	8.33%

At the Regular Meeting of Council on February 21, 2024, the Council of the Corporation of the Township of Hornepayne enacted By-Law No. 2059, which approved an increase of 5.7% to the water rates and a decrease of 1.43% to the Sewer rates. Combined, the overall increase is 2.75%.

The residential water rate has been established at \$1,135.38 (\$1,074.19 in 2023) per annum and the sewer rate is \$745.42 (\$756.21 in 2023) per annum for a total amount of \$1,880.80 (\$1,830.41 in 2023) per annum. The full 2024 Water & Sewer Rates By-Law can be found at:

<https://www.townshipofhornepayne.ca/>

WATER

	2023	2024		
REVENUES	Budget Amount	Draft Budget	Change \$	Change %
Water Billings	718,850	735,600	16,750	2.33%
Miscellaneous Rents & Revenues	12,180	13,000	820	6.73%
OCWA Recoverable Credits	0	3,500	3,500	
Sale of Water	2,820	2,500	320	-11.35%
Total WATER REVENUE	733,850	754,600	20,750	2.83%

	2023	2024		
EXPENSES	Budget Amount	Draft Budget	Change \$	Change %
Wages	7,425	14,400	6,975	93.94%
Telephone	3,600	3,600	0	0.00%
Advertising & Public Relation	500	500	0	0.00%
OWCA Capital Expenses	111,700	100,000	11,700	-10.47%
Capital Expenses - Unscheduled	80,000	80,000	0	0.00%
Long Term Loan - Interest	33,075	31,900	1,175	-3.55%
Property Taxes	0	35,900	35,900	
OCWA- Water Requisition	465,710	478,500	12,790	2.75%
Water Administration	0	1,000	1,000	
Transfer to Reserves	0	8,800	8,800	
Total WATER EXPENSES	702,010	754,600	52,590	7.49%

WASTEWATER

	2023	2024		
REVENUES	Budget Amount	Draft Budget	Change \$	Change %
Sewer Billings	421,850	457,000	35,150	8.33%
Total WASTEWATER REVENUE	421,850	457,000	35,150	8.33%

	2023	2024		
EXPENSES	Budget Amount	Draft Budget	Change \$	Change %
Wages	7,425	13,900	6,475	87.21%
Advertising & Public Relations	500	500	0	0.00%
Capital Expenses - Unscheduled	0	10,000	10,000	
Long Term Loan - Interest	14,815	3,300	11,515	-77.73%
Property Taxes - Wastewater	0	13,800	13,800	
Environmental Monitoring - Sludge	7,500	7,500	0	0.00%
Wastewater Alarm	500	500	0	0.00%
OCWA-Sewer Requisition	391,110	379,500	11,610	-2.97%
Operation & Maintenance Manual Preparation	0	10,000	10,000	
Transfer to Reserves	0	18,000	18,000	
Total WASTEWATER EXPENSES	421,850	457,000	35,150	8.33%

CAPITAL BUDGET & FUNDING SOURCES

Capital projects vary in size, from the replacement of desktop and laptops used by Township staff daily, to the replacement and/or rehabilitation facilities or water and wastewater infrastructure.

A project may be completed within a budget year, or over multiple years. At times, the Township can secure funding from Provincial or Federal programs, or access savings from reserves and reserve funds, and other times it needs to be funded using debt.

SUMMARY

CAPITAL SPENDING		CAPITAL FUNDING	
Administration	8,000	Grants	2,834,196
Transfer to Deferred Revenue	532,871	Long Term Loan	2,303,000
Fire	1,000,500	Transfer from Reserves	335,184
Public Works	490,870	Transfer from Deferred Revenue	191,000
Airport	225,000	Donations	41,061
Landfill	30,000	Water & Wastewater User Fees	49,620
Cemetery	40,000	TOTAL	5,754,061
Recreation	392,200		
Parks	20,000		
Arena	2,605,000		
Planning & Development	125,000		
Water	243,000		
Wastewater	41,620		
TOTAL	5,754,061		

ADMINISTRATION

REVENUES	2024 Draft Budget
OCIF - Formula Component	396,787
Canada Community-Building Fund (formerly Federal Gas Tax)	66,500
NORDS Grant	69,584
Transfer from Community Well Being Reserve	8,000
Total Revenues	540,871

EXPENSES	2024 Draft Budget
Deferred Revenue	532,871
Video and Speed Sensors 1 Year Plan	8,000
Total Expenses	540,871

FIRE DEPARTMENT

REVENUES	2024 Draft Budget
Long Term Loan	1,000,500
Total Revenues	1,000,500

EXPENSES	2024 Draft Budget
Building Renovations	70,000
Self Contained Breathing Apparatus	138,000
Pumper/Tanker Truck	665,000
Auto Extraction Equipment	56,000
Washer & Dryer	15,500
Exhaust Removal Equipment	56,000
Total Expenses	1,000,500

PUBLIC WORKS

REVENUES	2024 Draft Budget
Long Term Loan	422,500
Transfer from Reserve	68,370
Total Revenues	490,870

EXPENSES	2024 Draft Budget
Long Term Loan Principal Payments	51,270
Roll Pro Chassis Truck	172,000
- Dump Truck & Sander attachment	100,000
- Screen	5,000
- Hook up for float	2,000
- Control unit for sander	5,000
Snowblower	2,500
Side-by-side	19,000
Sweeper	45,000
Asphalt Hot Box	72,000
Furnace Works Garage	10,000
Operation & Maintenance Manual Storm Water	7,100
Total Expenses	490,870

AIRPORT

REVENUES	2024 Draft Budget
Canada Community-Building Fund (formerly Federal Gas Tax)	15,000
Federal Grants (ICIP)	210,000
Total Revenues	225,000

EXPENSES	2024 Draft Budget
Construction	225,000
Total Expenses	225,000

LANDFILL

REVENUES	2024 Draft Budget
Transfer from Planning & Development Reserves	30,000
Total Revenues	30,000

EXPENSES	2024 Draft Budget
Engineering Services	30,000
Total Expenses	30,000

CEMETERY

REVENUES	2024 Draft Budget
Transfer from Capital Reserves	40,000
Total Revenues	40,000

EXPENSES	2024 Draft Budget
Furniture & Equipment	4,000
Cement Foundation for Columbarium	8,000
Columbarium plus installation	28,000
Total Expenses	40,000

RECREATION

REVENUES	2024 Draft Budget
Transfer from Deferred Revenue	135,000
Transfer from Recreation Reserve	9,850
Long Term Loan	220,000
Donations	12,350
Provincial Grants	15,000
Total Revenues	392,200

EXPENSES	2024 Draft Budget
New Ball Field	392,200
Total Expenses	392,200

PARKS

REVENUES	2024 Draft Budget
Transfer from Community Well Being Reserve	20,000
Total Revenues	20,000

EXPENSES	2024 Draft Budget
Materials & Supplies	20,000
Total Expenses	20,000

ARENA

REVENUES	2024 Draft Budget
Federal Grants	1,877,325
Long Term Loan	660,000
Transfer from Arena Reserves	38,964
Donations	28,711
Total Revenues	2,605,000

EXPENSES	2024 Draft Budget
Construction	2,605,000
Ice Edger	8,000
Total Expenses	2,605,000

PLANNING & DEVELOPMENT

REVENUES	2024 Draft Budget
Provincial Grants - Red Grant	30,000
Transfer from Planning & Dev Reserve	30,000
Transfer from Planning & Development Reserve	40,000
Transfer from CIP Reserve	25,000
Total Revenues	125,000

EXPENSES	2024 Draft Budget
Market Gap Analysis, Branding, Business Attention	60,000
New Policy Creation (MGW)	29,000
Community Improvement Plan	25,000
Communication Plan (Redbrick)	11,000
Total Expenses	125,000

WATER & WASTEWATER CAPITAL BUDGETS

Water & Wastewater budgets have no impact on the Capital Levy as these works are funded through the water & wastewater rates.

WATER

REVENUES	2024 Draft Budget
Water User Fees	33,000
From Deferred Revenue (OCIF-FC)	56,000
Federal Grants (ICIP)	154,000
Total Revenues	243,000

EXPENSES	2024 Draft Budget
Principle payments	33,000
Engineering Services	210,000
Total Expenses	243,000

WASTEWATER

REVENUES	2024 Draft Budget
Water User Fees	16,620
Transfer from Water & Sewer Reserve	25,000
Total Revenues	41,620

EXPENSES	2024 Draft Budget
Principle payments	16,620
Engineering Plan for THM/HAA Reduction	25,000
Total Expenses	41,620